

Meeting of the Lesser Synod and Metropolitan Council February 18 to 20, 2009 Proposed Agenda

The Lesser Synod consisting of Metropolitan JONAH, Archbishop JOB, Archbishop NATHANIEL and Bishop BENJAMIN will be present for the Metropolitan Council meeting.

Wednesday, February 18

Time	Event	Location	Responsibility
4:00 PM	Vespers	St. Sergius Chapel	Metropolitan
5:00 PM	Dinner	Chancery	Chancery Staff
6:00 PM	Retreat	Chancery	Metropolitan

Metropolitan JONAH will lead the evening retreat. The theme will be on "The Spiritual Process". The retreat will be held in the Chapel.

10:00 PM	Transport	East Norwich Inn	Chancery Staff

Thursday, February 19

6:30 AM	Transp	ort	East Norwich Inn	Chancery Staff
7:00 AM		Liturgy will be a group p	St. Sergius Chapel photo of the Metropolitan Counci	Metropolitan l after Liturgy
8:30 AM	Breakf	ast	Chancery	Chancery Staff
9:15 AM	Transp	ort	Chancery	Chancery Staff
10:00 AM	Session	n 1	East Norwich Inn	Chancery
	A.	Agenda: Introd	luction	Fr. Alexander
	B.	Approval of Pr	evious MC Minutes	Fr. Alexander
	C.	Opening Rema	rks	Metropolitan JONAH
	D.	 Briefin Discus as per A Appoir Financ Appoir 	f the Metropolitan Council ag on Duties sion on new Audit committee AAC Statute Revision attment of Audit, Charity, Ethics, e, Investment, Legal committees attment of SIC Implementation, Management and Strategic Vision	

	E. F.	Committees 5. Appointment of Administrative Comittee 6. Cost Responsibility Committee Reports SIC Implementation Report	ee Fr. Michael Committee chairs Archbishop JOB
Time	Event	Location	Responsibility
1:00 PM	Lunch	East Norwich Inn	Chancery Staff
2:30 PM	G.	Report of Officers	Officers
	H.	Final Approval of 2009 Budget	Fr. Tassos and Fr. Tate
	I.	Assessment Allocation for 2009	
5:30 PM	Dinner	East Norwich Inn	Chancery Staff
7:00 PM	J.	Legal Issues East Norwich Inn 1. Responsibilities of MC 2. Kondratick Suit 3. Koumantakos Suit 4. Excess Benefits 5. Other legal matters	Legal Committee Thaddeus Wojcik Legal Committee
Friday, Febr	uary 20		
8:00 AM	Breakf	East Norwich Inn	Hotel
	K.	Other Business 1. St. Tikhon Seminary	Fr. Alexander
	L.	Strategic Plan 1. Introduction 2. The rest of the presentation as per the guidance of the Holy Synod and the Strategic Plan Committee	Strategic Planning Committee Metropolitan JONAH

East Norwich Inn

Chancery Staff

Projected Conclusion

2:00 PM

OCA Charity Committee February 4, 2009

The Charity Committee was constituted officially by the Holy Synod in October 2008 with membership as follows: Fr John Reeves, Chmn.; Dimitri Solodow; Andrea Dimech-Diamantis; and Fr Maximus Urbanowicz. Each member has current or previous experience with 501-C-3 non-for-profits.

I. Grant applications were received from three OCA 501-C-3's, as follow:

a. St George Food Pantry

St George Orthodox Church Pharr, Texas

--\$8000 request to help purchase truck to aid in food distribution ministry: total anticipated cost approximately \$15,000—balance to be raised from other donors.

Website: www.stgeorgepantry.org.

b. Loaves and Fishes Ministry

Atlanta, GA

--\$5000 for food for ministry recipients—two meals/day; five days/week; to help pay the cook and for maintenance of the ministry site. Recipients themselves help maintain the site and are compensated. Additionally, funds would be used to help provide Christmas presents and food for 70 families served by Loaves and Fishes. Additionally, funds would help provide Christmas day meal for the homeless.

Article online:

http://www.oca.org/RHArticle.asp?SID &ArticleID#7

c. Raphael House—

San Francisco, CA

--\$5000 for stipends for live-in volunteers; also to help pay for transportation costs at the time of their departure. Typical year: \$15,000 spent in this category.

Website: www.raphaelhouse.org

Committee members agreed that each met criteria and grants were authorized for the full amounts requested in each case. Funds were disbursed before the end of 2008.

Status: \$22,000 remain to be distributed in grant form. No new applications are pending as of this date.

II. 9-11 Funds have now been distributed as follow:

\$25,000 – Pentagon \$90,000--NYDIS (from Honesdale Loan) \$25,000--NYDIS (from Operations-2008) \$151,500—NYDIS (from Wachovia) \$291,500.00 Sub-TOTAL \$588.78--NYDIS (additional from OCA) \$292,088.78 TOTAL

Status: Funds now totally distributed.

III. Bibles for Russia—276 copies of the new edition of the Orthodox Study Bible have been shipped to Russia for distribution in theological academies and monasteries in Russia and Ukraine to complete the expenditures for the original \$65,000 Department of Defense donation to the OCA in the early 1990's.

The balance of funds had previously been used to fund a Bible translation project of the Patriarchate in the Chuvash language.

Status: Funds now totally distributed.

IV. No further **benevolence distributions** have been made since our report in September.

Status: Funds available.

V. Approximately **\$61,013 remain** for distribution in the various categories Disasters, Personal benevolence and Grants, as needed.

VI. This spring **the committee** will review its own criteria for letting grants and report back to the Metropolitan Council any changes it might deem appropriate.

VII. For Administration: We do ask that the website be more user-friendly for applicants—i.e. easier to find; and that the criteria for grants be printed on a cover to the application itself, along with a mission statement for the Charity Committee.

VIII. Professional Development: I attended a seminar in Church Management and Tax Law, by CMTC, October 2008.

Respectfully submitted.

Fr John Reeves

Special Investigating Committee Report Update

Immediate Recommendations

- ✓ Retirement/Resignation/Removal of Metropolitan HERMAN and referral to the Holy Synod for discipline prior to the 15th AAC
 - Metropolitan HERMAN retired on September 4, 2008
- ✓ Referral of Metropolitan THEODOSIUS to the Holy Synod for discipline prior to the 15th
 AAC
 - Action referred to the Holy Synod on September 4, 2008
- ✓ Referral of former Treasurers and Comptroller to the Holy Synod for discipline prior to the 15th AAC
 - Resolution by MC/HS on September 5, 2008 and letters issued on September 10, 2008
- ✓ Joint letter of apology and repentance from the Holy Synod and Metropolitan Council prior to 15th AAC & joint letter of apology and commendation to John Kozey
 - Apology posted on OCA website on September 5, 2008
 - Holy Synod pastoral letter of October 9, 2008
- ✓ A joint Holy Synod and Metropolitan Council statement of commitment to implement the recommendations prior to the 15th AAC
 - Resolution passed on September 5, 2008 and discussed at AAC
- Seek recovery of funds from named individuals immediately after the joint session
 - Lawsuit pending
- ✓ OCA Legal Committee to review the Report for possible referral to Nassau County District Attorney and other authorities and report by September 30, 2008
 - Report reviewed and sent to Nassau County DA on September 30, 2008
 - Legal Committee Update at MC meeting
- ✓ Publication on the OCA website of the unabridged SIC Report no later than September 5, 2008
 - Report posted on OCA website on September3, 2008
 - Final report posted on November 12, 2008
- Report of the OCA's external auditors to the HS and MC on the adequacy of the internal financial controls and release of the report at the 15th AAC
 - Audit report by Weiser received and distributed at AAC
- ✓ Establish committee to oversee and report on progress of SIC recommendations
 - Completed September 5, 2008
 - Archbishop JOB appointed Chair
- ✓ Designate MC Ethics Committee as ombudsman for concerns
 - Completed on September 5, 2008

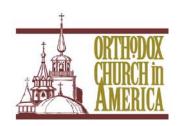
- Need new Ethics Committee
- Presentation from General Counsel to the HS and MC on fiduciary and legal responsibilities
 - General Counsel to present at this MC
- Develop a "Crisis management" plan and provide effective communication
 - Committee formed on September 5, 2008
 - Presentation at this MC

Long Term Recommendations

- Annual external audits of all OCA bodies and institutions. Audit records of former Diocese of NY/NJ. Publish audits within 30 days
 - Weiser audit completed.
 - Diocese records collected and working
 - STS records collected and being worked on

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- Establish qualifications for OCA Auditors
 - Statute Amendment passed at 15th AAC
 - Waiting for appointment
- OCA Annual Audits to be presented to HS and MC and then published on the OCA website within 30 days
 - Financial reports posted on website
 - Question on monthly as opposed to quarterly
- Publication of the OCA's Annual Budget and monthly financial reports on OCA website
 - Reports published and budget presented at 15th AAC
 - Final budget passed at MC meeting
- Implement changes to ensure OCA website is current, reliable and answers readers' questions
 - Web Team currently redesigning website to be re-launched in 2009
 - DMC list of goals for next three months
- Establishment at the 15th AAC of a long term strategic planning committee to review:
 - The relationship of the dioceses of the OCA to the Central Church
 - The division of responsibilities and funding
 - The separate and joint roles and responsibilities of the HS and MC
 - The role, functions, structure and funding of the Central Church and geographic location
 - Development, documentation and implementation of sound business policies, procedures, processes and practices
 - Review of the Statute of the Orthodox Church in America and of all HS, MC and Chancery policies
 - Report to the HS and MC beginning in 2009
 - Holy Synod meeting in DC, Mexico and Retreat in Colorado Springs
 - MC Meeting
 - Appointment of committee



Officers' Reports Spring 2009 Metropolitan Council Meeting February 18 to 20, 2009

Chancellor's Report

- 1. A "new day" at the Chancery. The arrival of His Beatitude, Metropolitan JONAH has brought change to the Chancery of the Orthodox Church in America. The presence of the new Primate has several implications for the Central Church Administration. He is, of course, a new "boss." That means changes of personal style and management. But there has also been a renewal of vision and a needed change in direction. Of course, the recovery and rebuilding of the Central Church Administration, as indeed that of the Orthodox Church in America, will be a formidable process. Many changes have been occurring on different fronts and with varying degrees of completion. In general, the "transitions" that have been occurring during the past two years are now behind and a new era of transition begins. Liturgical life, with weekly services in addition to the regular weekend services, has increased. Certain re-alignments within the existing job descriptions have occurred and others are being considered. The country's economic breakdown has necessitated budget restraints and adjustments in the staff's benefits packages. The details of these changes will be discussed by the Secretary and Treasurer. All in all, a "new day" has dawned at the Chancery in Syosset, full of expectations and promises.
- **2. Legal issues.** A good deal of time, money and effort has been spent on several difficult legal issues. Our own time and efforts have also been much devoted to legal issues. The details of these issues will be discussed during executive sessions of the Metropolitan Council. An overview of some of these legal matters was communicated to Metropolitan Council members by the Chair of the Legal Committee, Gregory Nescott.
- **3. Pastoral issues.** On-going pastoral issues are an almost daily occurrence. The Chancellor, together with assistant Gregory Sulich, process routine clergy transfers, acceptances and releases, some coordinated between dioceses and others done between jurisdictions. More complicated pastoral matters, some having potential legal implications have also been addressed. Contacts with both St. Vladimir's and St. Tikhon's Seminaries have been maintained. These contacts include participation at the seminaries' respective Trustees meetings as well as meetings with faculty members. Discussions here also relate to the next item.
- **4. Sexual misconduct issues, etc.** Our office is in the process of coordinating a revision and update of the OCA's *Policies, Standards and Procedures on Sexual Misconduct*. This revision has been an important item of discussion at meetings of the Holy Synod of Bishops. Recent incidents of alleged misconduct have brought out the necessity of revision. The existing document was prepared and adopted by the Holy Synod of Bishops in 2003. The changes to be made will address ethical issues and

aspects not covered in the original document. Related to this process, the Holy Synod has begun work with the Central Church Administration in developing programs of harassment training for clergy and Church employees. Both pastoral and practical aspects of such training will be considered. At the same time, a joint effort between Church administration and seminary officials will begin to implement the Holy Synod's decision to study and institute a formal process of screening candidates for Holy Orders.

5. Strategic Plan. The Strategic Plan initiative was proposed by our office at a meeting of the Metropolitan Council in the summer of 2008. Later, in the fall of 2008, the Special Investigative Committee reiterated the need for such a plan as part of their recommendations. While a good deal of the actual process of the plan is yet to be worked out, preliminary presentations at the recent Holy Synod meeting have motivated Metropolitan JONAH to bring this subject up at meetings within the Chancery. An articulation of the function of the Central Church Administration will be a key element in the Strategic Plan. Chancery officers and personnel have been engaged in productive discussions on this subject.

Report prepared by Archpriest Alexander Garklavs February 7, 2009

Secretary's Report

- 1. Overview. This report will be short as it has only been a few months since the last Metropolitan Council meeting. There has, however, been a flurry of activity as we adjust to the new Metropolitan and the events that followed. This combined with the ongoing operations and projects meant a busy time for all.
- 2. Human Resources. As part of the last report there continues to be work on the files of the Church. All year-end evaluations have been complete, all annual statements have been signed and just a few Metropolitan Council members are missing their statements. The 501(C)3 status has been filed with the IRS. However in auditing the parish files, we found them to be incomplete. As such a letter will be going to parish asking for relevant information for the files. This is important because we must have the proper documentation for every parish that claims the OCA as the umbrella organization. We will need full cooperation of all the parishes and dioceses. In addition, as part of the review of the Sexual Misconduct procedures, we will need to update all parish files to ensure compliance. This has been neglected and is out of date according to our insurance carrier. This update will be part of the outgoing letter. Finally, the health insurance and pension plan has been restructured to save the operations over \$80,000 will not reducing coverage. More of this will be in Fr. Michael's Tassos' report. Reappointment letters are prepared and pending final approval.

As a note, the officers have now met with the health insurance broker about restructuring the options for clergy, the Church insurance broker on reviewing the current coverage, and the pension board on current benefits.

- 3. Organization. There has been a transition with the new Metropolitan as he puts in place his personal staff. Brother Gregory Stevens has taken the place of Peter Ilchuk who had left on January 1 for a new position in Pittsburgh. Archdeacon Kirill Sokolov is the new Archdeacon for the Church and will be continuing his work with the website. We do have a part time, temporary assistant in the archives, Nikolaj Kostor. There are some other positions that may be considered on the flow chart but is on hold until further notice. Fr. Andrew Jarmus will speak more on the department structure in his report. The new Metropolitan Council structure will be discussed at this meeting with new appointments for the various positions being proposed by Metropolitan JONAH. Finally there will be some organizational changes in the Boards and Commissions. A major change is that the Department of Archives has been folded into the organizational chart under the Secretary. The Department of Military Chaplains has been closed and moved to the Office of Military Chaplains as per the flow chart.
- **4. Council and Synods.** There has been much activity in this area. Following the AAC, there was a collection of "lessons learned" compiled and filed to assist in the planning of the next Council. This process will need to begin this summer.

There was a flurry of events beginning with the Enthronement in Washington that was very successful. We were able to keep that within budget and the Synod was able to meet

and begin the conversation on the Strategic Plan. The Synod was also present in Mexico for the historic enthronement of Bishop ALEJO and held a series of meetings there as well. His Beatitude was also present at the inauguration of the new President and for the March for Life. While there, he was able to meet with various people on Orthodox issues. The upcoming Holy Synod retreat in Colorado Springs will focus on the Strategic Plan that will lead into the regular Holy Synod meeting in March. All of these events required much time to plan, organize and operate the logisitics.

- **5. Archives.** There is not much to report here other than a continual clean up and organization. This has been sped along with the new assistant. There are some long-range plans being worked on.
- **6. Estate Management.** Much progress has been made in this area though with the financial difficulties, major work will be place don hold. The new Metropolitan is moving into His apartments as well as looking at reorganizing the layout. This will be a gradual process as we ensure that all needs are met. The two attics were cleaned and organized and all the unused offices made ready for use. A handyman has been working with us and has completed various minor repairs. All equipment has gone through their annual inspection. There will be some painting in the spring but major work will be delayed due to a cash flow. The spring clean up of trees and grounds are being planned.
- **7. Other Issues.** Fr. Andrew Jarmus will speak on website plans. The old Canon equipment (copier and scanner) lease was up and we received new and better equipment at a better lease. There were some minor repairs with the server and computers (which are aging rapidly in some cases). We are still waiting for a better cash flow to implement Blackbaud, electronic document management system, and electronic time sheet.

The legal issues will be discussed with the Legal Committee report.

Report prepared by Archpriest Eric G. Tosi February 7, 2009

Director of Ministries and Communications Report

1. OCA.org web site. The OCA.org web site continues to grow as an important public face for the Orthodox Church in America. Since November of last year, after the All-American Council, web site postings have increased from about 35 per month to over 60 per month.

At a recent meeting with His Beatitude, the Chancery management team and webmaster Archdeacon Kirill Sokolov, a number of design issues were discussed regarding the OCA web site. A tentative time line has been established that would see fully redesigned OCA.org web site on line by late spring of this year.

Among the initial steps earmarked for completion by the end of February 2009, is a restructuring of the OCA.org index (main) page to create a cleaner layout, making it easier for visitors to find the information on the site. This preliminary work will lay the groundwork for further steps in the design process.

Recently, we have also been involved in an extensive clean up of the site, replacing dated contact information, updating photos, etc. There are over 800 pages to review. This work is ongoing.

Additional efforts on the web site have included creating a page for articles by, and information about, His Beatitude, Metropolitan Jonah, and adding a "Minutes" listing to the Metropolitan Council page.

In other work related to the Internet, we are now setting up private discussion forums for the Holy Synod and Metropolitan Council.

2. Media Partnering. In my report to the 15th All-American Council, I indicated that one goal for OCA Communications would be to seek media partnerships to optimize our potential for communications.

Our work at the AAC with Ancient Faith Radio was very successful and has forged a continuing working relationship. We are now developing an idea for a regular AFR podcast featuring His Beatitude.

I have also been in discussions with the administrators of the Antiochian Archdiocese's web site regarding a common web presence for (at a minimum) both of our jurisdictions. As a pilot project, we are looking examining the feasibility of developing a web site offering information and resources for Holy Week and Pascha—content would come from current materials on our respective web sites and also new material from both churches. We hope that this project will pave the way for further work. Our vision is the creation of a web site that would offer general information for those just beginning their exploration of Orthodox Christianity, "seekers." While every Church web site offers elements for seekers, we believe that a pan-Orthodox evangelical witness on the Internet could make a significant statement about the mission of the Orthodox Church and the

vision of one, unified local Church for North America

- **3. OCPC.** Also in the area of partnerships, I have addressed in previous MC reports the reevaluation of the Orthodox Christian Publication Center [OCPC]. I have stated my belief that, while the Church certainly has publication needs, it does not necessarily need to be actually printing and selling material. To this end, I had approached SVS Press to examine the possibility of working with them on future publication and distribution of OCPC inventory and OCA publications. In his report, Fr. Michael Tassos has provided a progress update on this initiative.
- **4. Departmental Restructuring [cont'd].** In the upcoming strategic planning process, one of the areas that will be evaluated vis-à-vis the role of the central administration is the ministry departments. It is possible that the strategic planning process will yield changes in the function that the central Church administration plays in Church ministries. However, until that, there is ongoing work that cannot be neglected: for example, management of the Church Planting Grants, and work on liturgical music and translation. To this end the department structures were left essentially as-is in the budget scenarios presented by Fr. Michael at the AAC.

A principal of the ministry restructuring proposal I presented at the 2008 Fall MC Meeting was to fund ministries adequately, so that they could actually accomplish their mandated work. The perennial challenge for ministry department chairs has been high expectations of "deliverables" with minimal funding to get their jobs done. They find themselves in a "Catch 22." They don't have enough funding to do their work as well as they would like to; and because they are not doing their jobs optimally, they are not receiving more funding.

The ideal situation would be to adjust our budget so that all our existing ministry departments received appropriate funding to carry out the work before them. However, given our current financial situation, this does not look like a realistic possibility. Further consideration is necessary regarding central Church ministries, even before the strategic plan. Perhaps a more realistic approach at this time would be to identify a smaller number of key ministry areas and fund them better -- rather than spreading that funding across seven departments as we have been to this point. I have noted this as an area of continued discussion.

5. Other Developments. With the blessing of, and in consultation with, Metropolitan Jonah, I am examining the possibility restructuring my role at the Chancery to also allow for pastoral responsibilities in a parish. Should this be possible, it would result in lightening some of the Chancery's costs related to salary and benefits.

Report prepared by Archpriest Andrew Jarmus February 7, 2009

Orthodox Church in America

Treasurer's Report

For the year 2008

Table of Contents

		Pages
Treasurer's Report		1 - 3
Detailed Actual vs. Budget - Unrestricted Net Assets (Operations)		4 - 13
Operating expenses by quarter (summary)		14
Operating expenses by quarter (detail)		15
Salaries and benefits - Actual vs. Budget		16 - 17
Summary Balance Sheet		18
Detail Balance Sheet		19 - 21
Statement of Activities		22 - 23
Statement of Cash Flows		24
Schedule of Temporarily Restricted Net Assets		25
Schedule of OCA Investment Accounts		26 - 28
Health Savings Account initiative		29
Pension initiative		30
15th All American Council - Financial Report		31
Schedule of Diocesan Support for 2008	·	32
2008 Legal expenses		33
Travel expenses - Preconciliar and AAC		34
Travel expenses - Metropolitan Council		35
Travel expenses - Special Investigation Commission		36
Travel expenses - Holy Synod		37
OCA - Insurance expenses		38

Orthodox Church in America Treasurer's Report For the period January 1, 2008 through December 31, 2008

Your Beatitude, Your Eminences, Your Graces, Reverend Fathers, and members of the Metropolitan Council:

Following is an update on the financial position of the Orthodox Church in America as well as various other financial matters covering the period January 1st through December 31st, 2008. Because a number of people have requested more detailed information over the past year as well as the fact that this report covers an entire year, several additional schedules have been prepared. My intent is not overwhelm anyone but to be as thorough as possible. As with the prior reports, attached are copies of the Comparative Balance Sheet, Statement of Activities, Statement of Unrestricted Activities Actual to Budget, a schedule of Legal expenses to date, and a Schedule of Temporarily Restricted Funds. Additionally, there are reports on the salaries paid during the year, travel, insurance, benefits, diocesan assessments, and some cost cutting initiatives.

These reports are not quite complete. We only recently received the inventory counts and checking account information for the Orthodox Christian Publication Center and we are still awaiting information from the Washington, DC cathedral on income related to Metropolitan Jonah's enthronement. Furthermore it should be noted that this information has not been audited and it was prepared based upon the accrual method of accounting.

General

For the year ended December 31, 2008, the financial performance was extremely poor. From an operating perspective we ended with a loss of \$189,006. Most of the loss is attributable to unplanned expenses in the fourth quarter which included additional legal, accounting, travel, and general rise in expenses at the chancery. Included with this report is a detailed listing of expenses for each budgeted line item. What is interesting to note is that for those expenses that could be controlled, such as salaries and benefits, we were actually at 98% of budget for the entire year. For items such as legal and travel that are not within our control, the spending greatly exceeded the budgeted amounts. Suffice to say that this is not sustainable: either spending is reigned in, the OCA incurs more debt, or an additional appeal is made, but if none of these things happens we will not be able to pay our bills. Given the fact that at this point in time it is almost impossible to predict exactly what our legal expenses will be for the year, I would like to suggest that the Holy Synod and Metropolitan Council strongly consider setting up a legal defense fund and make an appeal specifically for this purpose.

Investments

It is obviously no shock to anyone that the entire stock market has been in a tailspin of late. A number of reports have stated that the stock market experienced as much as a 34% to 38% decline in 2008. We were not immune to the ravages of the stock market and the endowment balances have declined by approximately 24% overall. Realized and unrealized losses in the charitable remainder trusts was \$417,867 and the permanently restricted endowments had realized and unrealized losses of \$764,829.

In September, 2008 we began to liquidate the investments with Wachovia Securities and move the remaining balances to the investment department of Honesdale National Bank. We instructed the bank that all investments at this point in time should be held in cash and no further investing in the stock market would take place until the investment committee decided on a further course of action. In the process we learned that the investments held at Wachovia were in a particular investment plan that gave them complete discretionary control. As such it took considerably longer to liquidate some of the funds than we had previously intended; however, by the signed agreement we had with the firm we unfortunately do not believe that we have much of a case against Wachovia. The investment committee will provide a further report at the Metropolitan Council meeting.

15th All-American Council

For the 15th All-American Council, the total income was \$250,996 and total expenses were \$265,369, for a net loss of \$4,372. While I was optimistic that we would end with a surplus, the fact that we ended with such a small loss is still positive. When we started the process of putting together a budget we truly had no idea exactly how it would play out.

Cost-Cutting initiatives

At the last meeting of the Metropolitan Council, we were asked to look at additional ways to cut expenses at the chancery. We recently met with His Beatitude and presented two immediate suggestions: (1) a cut in the amount that the OCA pays towards the pension contributions, and (2) a change to a lower cost health insurance plan. Currently almost all of the chancery employees receive a 12% employer-paid pension contribution. The officers of the chancery have agreed that given our current economic times, it would be prudent if everyone receive only 6%. This will result in an annualized savings to the OCA of \$48,274.92. The second initiative involves a change from the current Orthodox Health Plan to a Health Savings Account (HSA) administered by Aetna Insurance. The plan benefit are almost exactly the same as the current plan however it will result in an annualized savings of \$37,728.

St. Tikhon's Monastery and Bookstore

Fr. Dennis Swencki and I have begun a preliminary investigation into the finances at St. Tikhon's monastery and bookstore. Given the sensitive nature of this information, I will present my preliminary findings in Executive Session at the Metropolitan Council meeting. It does appear that there are a number of financial matters that will require a much more thorough investigation.

2009 budget

At the last meeting of the Metropolitan Council, the budget prepared by Fr. Matthew Tate, the members of the Finance Committee and myself was passed. However, since the time that it was passed a number of significant things have changed: (1) our legal expenses are running significantly ahead of anyone's prior estimates, (2) the change to having an on-site metropolitan with his own staff was never fully considered, and (3) we are in one of the worst economic times since the Great Depression.

We received a legal bill from Sahn, Ward, and Baker for their work related to the Kondratick lawsuit in January and it is another \$60,000 beyond the over \$200,000 that we spent in 2008. From a cash flow perspective, we simply do not have the money to pay for expenses like this. As of February 10, 2009 we still owe approximately \$15,000 to the Marriott in Washington, DC, almost none of the department stipends have been paid, and we are at a point where we will probably have to either scrap the Blackbaud software project or delay it well into 2009 because of our cash flow. This is simply not sustainable.

There are a number of programs that His Beatitude, Metropolitan Jonah, would like to move forward on. One of which he has already begun, namely meeting more frequently with the members of the Holy Synod. I believe that such meetings and initiatives of His Beatitude are entirely correct however they simply were not in the budget.

As I mentioned above, I would like for you to seriously consider solutions as to how we can pay our expenses. I initially suggested to His Beatitude that we set up a legal defense fund however this really can't be a sort of "I'll send \$5 to the chancery." I believe that if we are honest about the situation we will need to make an appeal for at least another \$50 per assessed member. However unpleasant this subject is, we need to deal with it directly and forthrightly in the coming week.

Respectfully submitted in Christ,

Frest Michel Jasson

Priest Michael Tassos

Operating Income		Actuals 2008		Annual <u>Budget</u>		Variance to Budget <u>Jan - Dec</u>	Budget % of Budget
Diocesan Fair Share Diocesan Participation	& &	2,468,794.68 47,000.00	& &	2,550,000.00 60,000.00	\$ \$	(81,205.32) (13,000.00)	96.82% 78.33%
Assessment Income	↔	2,515,794.68	↔	2,610,000.00	↔	(94,205.32)	%68:36
Miscellaneous Income							
Contributions	\$	17,355.33	છ	1,000.00	↔	16,355.33	1735.53%
Miscellaneous Fees	↔	2,236.69	↔	2,000.00	↔	236.69	111.83%
Yearbook & Calendar	↔	37.00	↔	4,000.00	↔	(3,963.00)	0.93%
TOC Subscriptions	↔	1,137.85	ક્ક	10,000.00	\$	(8,862.15)	11.38%
OCPC Net Income	↔	5,436.34	\$	10,000.00	s	(4,563.66)	54.36%
Misc. Income	↔	16,234.65	↔	1	s	16,234.65	
Metropolitan's enthronement	↔	1,200.00	↔	•	↔	1,200.00	
All-American Council	↔		↔	•	↔		
Voluntary Support & Bequests	↔	12,159.75	↔	10,000.00	↔	2,159.75	121.60%
Total Miscellaneous Income	\$	55,797.61	↔	37,000.00	↔	18,797.61	150.80%
Total Administrative Income	\$	2,571,592.29	\$	2,647,000.00	₩	(75,407.71)	97.15%
Designated Income							
L	•		•	;	,		
FOS Endowment Departmental Support	÷>	350.00	s> 	5,000.00	क क	(5,000.00) 350.00	0.00%
Departmental Conferences Youth Work Contributions			s s		↔ ↔	1 1	
St. Sergius of Radonezh Chapel	\$	6,375.00	↔	5,000.00	↔	1,375.00	127.50%
Total Designated Income	49	6,725.00	₩	10,000.00	\$	(3,275.00)	67.25%
FOS DECOME							
Individual Membership Parish Membership FOS Designated Support	& &	23,220.92	\$ \$ \$	50,000.00 15,000.00	७ ७	(26,779.08) (15,000.00)	46.44% 0.00%
Total FOS Income	↔	23,220.92	↔	65,000.00	↔	(41,779.08)	35.72%
Total Designated & FOS income	69	29,945.92	↔	75,000.00	ક્ર	(45,054.08)	39.93%

Page 1 of 10

	•	Actuals <u>2008</u>	An Bu	Annual Budget	JI	Variance to Budget <u>Jan - Dec</u>	b Budget % of Budget	
Total Operating Income	↔	2,601,538.21	\$ 2,72	2,722,000.00	↔	(120,461.79)	95.57%	
Administrative Expenditures								
Executive Offices Salaries 5 Full-time Travel & lodgings	↔ ↔	423,050.31	\$ 4 2	461,000.00 20,000.00	\$\ \$\	(37,949.69) (20,000.00)	91.77%	This also includes salaries
Total Executive Offices	↔	423,050.31	\$ 48	481,000.00	€9	(57,949.69)	87.95%	paid to Metropolitans Herman and Jonah; Also some
Administrative Offices Salaries 4 full-time	63 €	108,339.52		175,000.00	↔ €	(66,660.48)	61.91%	Communications are allocated across depts.
Health Insurance	÷ +> €	129,981.20	9 69 6		o 60	129,981.20		
Life insulation Workers Comp.	A 69	3,430.85 (1,062.46)	л (л		↔	(1,062.46)		
Pension Deption 9 monitors	69 6	83,039.00		- 00	↔ €	83,039.00		
Friting & maintigs Office expenses	A 69	31,897.06 26,633.09		10,000.00 6,000.00	es es	21,897.06 20.633.09	318.97% 443.88%	
Service contracts/leases	↔	17,191.05		25,000.00	↔	(7,808.95)	68.76%	
Office equipment Renairs and maintenance	69 6	00,000,0	69 6	5,000.00	69 6	(5,000.00)	0.00%	
Computer services/equipment	9 69	48,720.72		10.000.00	o 6 9	2,200.00 38.720.72	487.21%	
Telephone	↔	50,047.66		36,000.00	₩	14,047.66	139.02%	
Directors' Liability insurance	.	6,807.08		4,000.00	↔ •	2,807.08	170.18%	
Legal expenses Accountant fees	es es	220,016.72 116.504.00		25,000.00 15,000.00	÷> €:	195,016.72 101 504 00	880.07% 776.69%	
Bank fees & credit card charge fees	₩	4,294.50		4,000.00	↔	294.50	107.36%	
Internet & Networking	↔	1,931.63	↔	•	↔	1,931.63		
Meetings & receptions	↔ (1,056.31	↔ ↔	4,000.00	↔	(2,943.69)	26.41%	
Administrative travel & lodgings Staff davalonment	69 6	39,120.25 358.35	69 6	5,000.00	69 6	34,120.25	782.41%	
Auto	> ↔	7 466 40)	÷ 4	•	>	330.33		
Outside contractors) 69	131,850.02	, 69	E 1) ()	(3,406,40)		
Utilities	↔	306.43	\$	•	↔	306.43		
Transition Hiring funds	↔	•		5,000.00	↔	(5,000.00)	%00:0	
Relocation Funds	↔	11,500.00		10,000.00	↔	1,500.00	115.00%	
Misc.	⇔ (7,437.78			↔	7,437.78		
Special retirement Total Administrative Offices		11,400.00 1 060 305 45	ç	11,500.00 350 500 00	sə u	(100.00) 718 80 6 46	99.13%	
		,009,090.40	. 4	00.000,00	9	7 10,083.43	305.11%	

						A portion of the health insurance and pension	amounts here were for assistants to the Metropolitan				Amount was overpaid in 2007 resulting in a credit for	2008					
Budget <u>% of Budget</u>	93.33%	93.33%	nmarized all of add more out the partment on a		107.32%		66.02%	87.57%	68.68% 20.38%	0:00%	0.00%	7.58% 81.97%					47.50%
Variance to Budget <u>Jan - Dec</u>	\$ (6,000.15)	\$ (6,000.15)	The budget for 2008 summarized all of the benefits. In order to add more specificity I have broken out the amounts within each department on a separate report.	N	\$ 3,294.53	- - -	Ù		\$ 229.70 \$ (7,830.42) \$ (796.20)		<u>()</u>	\$ (9,242.18) \$ (5,410.00)	\$ 395.00 \$ 1,898.52	\$ 290.35			\$ 3,261.60 \$ (6,299.43)
Annual <u>Budget</u>	89,944.00	89,944.00	367,775.00	397,775.00	45,000.00		30,000.00	18,000.00	25,000.00 1,000.00	3,000.00	28,000.00 8,000.00	10,000.00 30,000.00	1 1	•	,	•	12,000.00
	↔	₩.	& & & & & & & &	₩	₩ ₩ ₩	9 69	& & &	↔ (s, e, e,	\$\ \$\	ម ម	& &	\$ \$	⇔	ક્ક	69 €	s)
Actuals <u>2008</u>	83,943.85	83,943.85		ı	48,294.53 3,920.57	120.54	46.80 3,686.06 19,805.40	15,762.89	229.70 17,169.58 203.80	1,000.08	1,869.14	757.82 24,590.00	395.00 1,898.52	290.35	452.94	1,519.62	3,261.60 5,700.57
•	⇔	↔	& &	⇔	69 69 6	, 6	\$ \$\$	⇔ €	-	မှာ မှာ	69 69	ഗ ഗ	& &	6 €	↔	↔ (s 6
Interest on Loan	Interest on loans	Total Interest Paid Out	HR & Benefits Salaries Salaries Pension Social security Workmans comp. Hospitalization Life insurance Unemployment insurance	Total Office of Benefits Programs	Property Support & St. Sergius Chapel Salaries - Housekeeper Payroll taxes	Life insurance	Workers Compensation Pension Insurance (property, liability)	Electricity	Cable Heating oil Water	Gas Furniture & Equipment (expense)	Taxes Repairs & maintenance	Supplies & service Grounds keeping	Exterminator Trash removal	Equipment rental and maintenance Janitorial services	Facilities - other	Outside contractors	Office expenses (food, misc. supplies) Automobile

Page 3 of 10

Variance to Budget Jan - Dec % of Budget (1,000.00) 0.00% 182.00 92.02% 45,920.00 92.02%				(2,537.15) 89.85%	(2,537.15) 89.85%		12,514,75	65.40 Metropolitan's	9,696.00 salary was included	135.00 Executive			_		3,747.97 224.93%	1,624.03	17,757.79	2,792.12	3,491.13	2,640.00	1,107.00	(10,000.00)	256.53	80,655.07 197.17%
လ လ လ လ <u>ရ</u>			↔	↔	₩		€	s	↔	s	↔	€9	↔	↔	₩	s	s	€9	↔	↔	↔	.	↔	₩
Annual Budget 1,000.00 - 5,000.00	216,000.00		1	25,000.00	25,000.00		•		ı	1	•	25,000.00	5,000.00	40,000.00	3,000.00	ı	•	•	•			10,000.00	ı	83,000.00
୫ ୫ ୫ ୫	⇔		↔	↔	₩		↔	↔	↔	↔	↔	↔	↔	↔	↔	↔	↔	↔	↔	ઝ	₩	ઝ	↔	⇔ ,
2008 2008 - 182.00 4,601.08 45,920.00	215,160.12		ı	22,462.85	22,462.85		12,514.75	65.40	9,696.00	135.00	99.00	10,637.00	3,150.00	90,941.35	6,747.97	1,624.03	17,757.79	2,792.12	3,491.13	2,640.00	1,107.00		256.53	163,655.07
<i></i>	↔		↔	↔	€		↔	↔	↔	↔	₩	ઝ	ક્ર	€ (₩	↔	↔	ઝ	↔	↔	↔	↔	↔	↔
Metropolitan's quarters Misc. St. Sergius chapel Depreciation & amortization (non-cash)	Total Property Support	Capital Additions Building Improvements Computer software/hardware	Total Capital expenditures	Residence Support Salaries 2 part time	Total Residence Support	Holy Synod	Salaries	Payroll taxes	Health insurance	Workers compensation	Pension	Stipends - Bishops	Consultation work to Holy Synod	I ravel, lodging & meeting expenses	Lesser Synod travel, lodging & meetings	Food	Liturgical items for new Metropolitan	Postage	Printing and copying	Supplies	Computers	Special Projects	Misc.	Total Holy Synod

Page 4 of 10

4,698.32

Metropolitan Council
Audit Committee:
Meeting & travel expense
Total Audit Committee

	•	Actuals 2008		Annual <u>Budget</u>	ارج	Variance to Budget <u>Jan - Dec</u>	o Budget <u>% of Budget</u>	
Reorganization task force	⇔	ı	\$	4,000.00				
<u>Metropolitan Council</u> Food	69	103.56	€.	ı	€.	103 56		
Meeting & travel expense	» с	39,198.69	•	40,000.00	. 69 6	(801.31)	%00.86	Paid to Sahn, Ward and Baker
releptione Equipment leasing	A 64 6	267.15	A 64 6	1 1	л (л (267.15		re: Kondratick
Other Total Metropolitan Council	A 64	612.00 40,232.61	es es	40,000.00	s s	232.61	100.58%	
Special Investigation committee:	•	6	•		•	;		
Other services Travel and meetings	s s	83.16 29,264.65	÷> +>	1 1	⊹> 	83.16 29,264.65		
Telephone	ક્ક	29.51	↔	1	8	29.51		
Total Special Investigation Committee	↔	29,377.32	\$	20,000.00	↔	9,377.32	146.89%	
Total Metropolitan Council	↔	74,308.25	છ	64,000.00	↔	10,308.25	116.11%	
Metropolitan Jonah's Enthronement	•		•		,	,		
Food Printing and copying	ь н	8,909.66 292.76	es es		69 63	8,909.66		
Utilities	· ()	33.98	↔ ↔		↔	33.98		
I ravel and meetings	₩	35,710.66	↔		⇔	35,710.66		
Total Metropolitan Jonah Enthronement	↔	44,947.06	↔		⇔	44,947.06		
Department of Communications								
Public Relations Salaries	G	79 497 46	€.	40 600 00	¥	38 897 46	195 81%	
Payroll taxes	₩	1,339.70	+		↔	1,339.70		
Health insurance	↔ €	11,416.80			↔ (11,416.80		
Life insurance Workers Comp.	s> €:	196.59 22.50			()	196.59 22.50		
Pension expense	· 6 9	5,995.14			↔	5,995.14		
Travel, lodging & meeting exp.	69 €	142.00	↔ €	3,000.00	↔ €	(3,000.00)	%00.0	
releptione Repairs	A 69	1,172.05	n 69		A 69	1,172.05 295.46		
Office supplies & expenses	· 69 ·		↔	5,000.00	↔	(5,000.00)	0.00%	
Postage	69	1	€9		↔	ı		

Page 5 of 10

		Actuals		Annual		Variance to Budget	o Budget	
Outside contraction	E	2008		Budget		Jan - Dec	% of Budget	
Website	, ,	31,550.00	↔	20.000.00	o 69	6,050.00	157.75%	
Auto	€9	828.00	€9	,	ω,	828.00		
Insurance	₩	132.28			₩	132.28		
Gas	₩	33.98			↔	33.98		
Networking	₩	1,358.75			€9	1,358.75		
Misc.	€	101.44	↔	٠	€9	101.44		
Total Public Relations	↔	141,990.15	↔	68,600.00	↔	73,390.15	206.98%	
Orthodox Church Newspaper								
Salaries 2 part time	↔	50,115.48	ક	55,000.00	G	(4.884.52)	91.12%	
Payroll taxes	↔	942.26	€9		φ.	942.26		
Health insurance	₩	515.00	↔	•	€9	515.00		
Workers comp.	€>	22.50	€9	,	↔	22.50		
Pension	↔	2,918.14	€>	1	↔	2,918.14		
Postage	€9	13,893.80	s	40,000.00	€9	(26,106.20)	34.73%	
Addresses & printing	₩	102,062.40	↔	70,000.00	69	32,062.40	145.80%	
Office supplies	ઝ	689.04	↔	1,000.00	↔	(310.96)	%06.89	
News services	₩		ક્ર	3,000.00	↔	(3,000.00)	%00.0	
Misc.	₩	717.50	↔	3,000.00	ઝ	(2,282.50)	23.92%	
Total Orthodox Church Newspaper	⇔	171,876.12	↔	172,000.00	ક્ક	(123.88)	%6.66	
Church Yearbook/Sourcebook								
Printing	↔	1	49					
Preparation	↔	ı	↔					
Distribution	. ↔	,	ω					
Total Church Yearbook/Sourcebook	↔	ı	€9	•				
Church Calendar								
Printing	8	,	69	00.000.9	49	(00'000'9)		These costs were
Preparation	₩	•	€9	•	€9	-	<u>.=</u>	included in
Distribution	₩	•	69	4.000.00	€:	(4,000.00)	0	communications
Total Church Calendar	↔	1	↔	10,000.00	↔	(10,000.00)		
Total Department of Communications	€	313,866.27	မှ	250,600.00	↔	63,266.27	125.25%	
Dept. of External Affairs & Interchurch Relations External Affairs:								
	•	10010	•	000000	•	144		

Page 6 of 10

105.35% 0.00%

2,265.04 614.31 2,541.50 803.11 (5,000.00)

\$\$ \$\$ \$\$ \$\$

& & & & & &

34,265.04 614.31 2,541.50 15,803.11

& & & & & &

Salaries Payroll taxes Pension Travel (Inter-Orthodox Affairs) Travel ecumenical affairs

32,000.00

15,000.00 5,000.00

107.08%

		Actuals		Annual		Variance to Budget	Budget
Travel	6	7000	6	o oo o	6	3all - Dec	% oi puddel
SCOBA expenses	9 69		o 4	4,000.00	o 4	(2,000.00)	0.00% 0.00%
Office expenses	÷ €	3 170 99	÷ +	6,000,00)	(7,826,04)	52.85%
Meeting & receptions	₩.		↔ ↔	2,000,00	.	(2,000,00)	%00. <u>2</u> 0
Allocations	₩	9.500.00	₩	7,000.00	₩.	2.500.00	135.71%
Special delegations	φ.		↔	4,000.00	↔	(4,000.00)	00:0
Total External Affairs	s	65,894.95	€	77,000.00	€9	(11,105.05)	85.58%
St. Catherine Representation Church:							
Salaries	\$	27,612.24	↔	1	↔	27,612.24	
Health insurance	↔ •	8,842.00	⇔	t	↔	8,842.00	
Life insurance "	⇔ (48.26	⇔ (↔ •	48.26	
Workers Compensation	s) (22.50	69 (•	₩.	22.50	
Payroll taxes	÷> €	476.96	₩ 6	1	•	476.96	
	A 6	1,339.00	A 6	ı	∧ €	1,539.00	
Total St. Catherine	9 69	41,109.06	6	26,000.00	e e	15,109.06	158.11%
Total External Affairs & Interchurch Relations	· 69	107,004.01	€	103,000.00	↔	4,004.01	103.89%
All-American Council Preconciliar Commission expenses	↔	43,455.74	↔	50,000.00	↔	(6,544.26)	86.91%
Total All-American Council - Preconciliar Commission	.€€	43,455.74	€	50,000.00			
Standing Commissions	•		•		•		
Orthodox Christian Publication Center Canons & Statutes Commission	6 5 65	12,000.00			⇔ €	12,000.00	
Medical Ethics Commission	↔	6,904.83	↔	•	↔	6,904.83	
Total Standing Commissons	↔	24,404.83	↔		↔	24,404.83	
Debt Reduction Debt reduction					↔	1	
Total Debt Reduction					↔	1	
Director of Development and FOS Stipend 1 full-time	↔ ↔	- 278.00	₩ ₩	ı	₩ 4	- 00 076 6	
Pension	> 6	256.50	9 69		o 60	256.50	
Travel, lodging & meeting expense Printing & mailings	69 69		७ ७	4,000.00 6,000.00	↔ ↔	(4,000.00) (6,000.00)	

Page 7 of 10

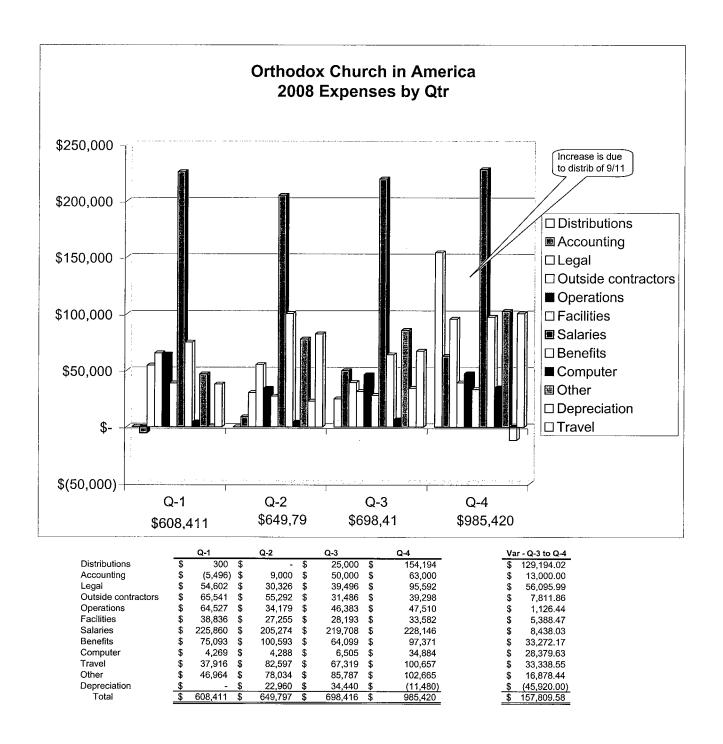
Development/Office expense	↔	Actuals 2008	↔	Annual Budget 2,000.00	<i>•</i>	Variance to Budget	Budget % of Budget
Total Development/Fund Raising	₩,	2,634.50	↔	12,000.00	↔	(9,365.50)	21.95%
Department of Christian Education Stipends 1 part time Travel, lodging & meeting expense Printing & mailing Office expenses Curriculum & teaching development Workshops, consulting & resources	& & & & & &	18,000.00 1,408.55 276.50 3,578.20 2,600.00	& & & & & & &	12,000.00 3,000.00 1,000.00 8,000.00 5,000.00	& & & & & & & &	6,000.00 (1,591.45) (1,000.00) 276.50 (4,421.80) (2,400.00)	150.00% 46.95% 0.00% 44.73% 52.00%
Total Department of Christian Education	\$	25,863.25	ss	29,000.00	↔	(3,136.75)	89.18%
Dept. of Youth/Young Adult & Campus Ministries Salaries 1 part time Travel, lodgings & meeting exp. Mailings/publications Office expenses/project development Misc.	& & & & & &	9,000.00	& & & & &	9,000.00 1,000.00 1,000.00 1,000.00	& & & & & &	(519.75) (1,000.00) (1,000.00)	100.00% 48.03% 0.00% 0.00%
Total Youth/Young Adult & Campus Ministries	,€	9,480.25	⇔	12,000.00	⇔	(2,519.75)	%00.62
Dept. of Christian Witness & Humanitarian Aid Travel & lodging Meeting expense Project development Resource handbook Parish ministries conference Stipends	* * * * * * *	1,832.46 562.40 - - 6,000.00	\$\$ \$\$ \$\$ \$\$ \$\$	1,000.00	& & & & & & & &	1,832.46 (437.60) (6,000.00)	56.24% 0.00% 100.00%
Total Dept. of Christian Witness & Humanitarian Aid	. 69	8,394.86	₩.	13,000.00	↔	(4,605.14)	64.58%
Department of Evangelization Stipends 1 part time Travel to planting grant sites OCMC representation Admin. Comm. Meeting expense Annual Evangelism conference Printing/mailing & Development Projects: Demographics, language	& &	5,400.00 - - 593.50 5,413.00	& & 	7,200.00 1,000.00 1,200.00 10,000.00 2,000.00 1,000.00	& & 	(1,800.00) (1,000.00) (1,200.00) (9,406.50) 3,413.00 (1,000.00)	75.00% 0.00% 5.94% 270.65% 0.00%

		Actuals		Annual		Variance to Budget	Budget
Telephone & office expense Seminary teaching development Misc	⇔ ↔ ↔	471.26	↔ ↔	500.00 1,000.00	 	Jan - Dec (28.74) (1,000.00)	% of Budget 94.25% 0.00%
Total Dept of Evangelization	↔	12,627.76	÷ +	24,400.00) 49	(11,772.24)	51.75%
Dept. of Pastoral Life & Ministry Salaries 1 part time	↔	3,000.00	↔	3,600.00	↔	(00.009)	83.33%
Seminarian Internship Program Travel, loding & meeting exp. Printing & mailings	↔	1,388.24	& & &	20,000.00	& & &	(20,000.00) 388.24	0.00%
Office expenses Project development Pastoral ministries Conference	↔	188.70	· • • •	500.00	, , , , , , , , , , , , , , , , , , , 	(5,000.00) (500.00) (311.30)	0.00% 0.00% 37.74%
Total Dept. of Pastoral Life & Ministry	€	4,576.94	↔	27,600.00	\$	(23,023.06)	16.58%
Total Committee on Late Vocations	↔	1	↔				
Department of Chaplaincies Travel Dues Rec PR and mail Project Development	& & & & & &	564.50 1,700.00 -	& & & & & & &	1,000.00 1,800.00 500.00 500.00	& & & & & & &	(435.50) (100.00) (500.00) (500.00)	56.45% 94.44% 0.00% 0.00%
Institutional Chaplains Misc.	↔	•	+ +	2,000.00	÷ +	(2,000.00)	%00:0 %00:0
Total Dept. of Chaplaincies	↔	2,264.50	↔	6,300.00	↔	(4,035.50)	35.94%
Dept. of Liturgical Music and Translations Stipend 1 part time Travel, loding & meeting exp. Office expenses Music/Translations projects	& & & & &	3,600.00 - 105.56 9,020.00	***	3,600.00 1,000.00 500.00 10,000.00	& & & &	(1,000.00) (394.44) (980.00)	100.00% 0.00% 21.11% 90.20%
Total Dept. of Liturgical Music/Translations	မှာ	12,725.56	ώ	15,100.00	↔	(2,374.44)	84.28%

Page 9 of 10

		Actuals <u>2008</u>		Annual Budget		Variance to Budget Jan - <u>Dec</u>	3udget <u>% of Budget</u>
Department of History & Archives	•		•		•	6	
Salaries 1 Tuli-time 1 part-time	∌ €	66,818.84	∌ €	00.000,73	∵ €	9,818.84	117.23%
Fayron taxes	A 6	4,195.80	/) (/) (4,195.86	
near msurance	A 6	18,648.00	,		,	18,648.00	
Life insurance	sə e	296.40	s) (1	•> •	296.40	
Workers comp.	÷	22.50	⊹ > (:	22.50	
Pension	6 9 (4,963.90	₩.	1	₩	4,963.90	
Telephone	6 9 6	391.03	⇔ €		⇔ €	391.03	
Insurance	^ 6	209.40	,	- 00	,, (209.40	1
ا ravei, lodging & meeting expenses ۸۰۰۴۵	- 6	47.89	÷> €	1,000.00	69 6	(952.11)	4.79%
Office expenses	- 4	270.37	6	00 002	A 4	414.03 70.37	135 10%
Outside contractors	↔	3.885.00	↔	-	↔	3.885.00	2
Printing and copying	₩.	571.00	↔		↔	571.00	
Project development	↔		↔	200.00	↔	(200.00)	0.00%
Equipment			€9	100.00	↔	(100.00)	%00.0
Total Dept. of History & Archives	↔	100,734.22	↔	58,500.00	↔	42,234.22	172.20%
Bibles for Russians					↔	ı	
Special payment - 9/11 Funds	↔	25,588.75	₩.	25,000.00	↔	588.75	102.36%
Total Onemating Evenence hetere helenge shoot 9 sets its men		700 544 40		00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	6	00000	, , , , , , , , , , , , , , , , , , ,
iotal Operatinity Expenses before balance sheet & other items	, A	2 ,730,344.40	A	2,355,719.00	A	456,825.40	%/5.811
Net income	↔	(189,006.19)	↔	388,281.00			
Other Cash Budget Items:	!	 	<u> </u>		į	! ! ! !	
Bibles for Russians	€9	40,172.00	.€9	67,500.00			
Debt Reduction	မှာ	87,654.15	€	87,656.00	↔	(1.85)	100.00%
Capital Additions	6	О ф.	6	0000	6	(d) 700 700	,
Computer software/hardware Total Capital Additions	o eo eo	3,168.50 3,000.00 8,168.50	o eo (eo	40,000.00 15,000.00 55,000.00	A 69 69	(34,631.30) (12,000.00) (46,831.50)	12.92% 20.00% 14.85%

Page 10 of 10



Orthodox Church in America Operating Expenses for the year 2008 By quarter

	Q-1	Q-2	Q-3	Q-4	Year
Distributions	\$ 300.00 \$	- \$	25,000.00	\$ 154,194.02 \$	179,494.02
Business exp.	(12,420)	978	(598)	11,513	(527)
Office exp	2,165	4,807	4,463	33,468	44,904
Accounting	(5,496)	9,000	50,000	63,000	116,504
Legal	54,602	30,326	39,496	95,592	220,017
Outside contractors	65,541	55,292	31,486	39,298	191,617
Moving	0	0	11,500	0	11,500
Program exp	8,722	5,910	172	219	15,022
Facility exp	34,013	19,487	19,003	25,915	98,418
Facility equip	4,823	7,769	9,190	7,666	29,447
Repairs	2,708	820	542	295	4,365
Operations	64,527	34,179	46,383	47,510	192,599
Equip leasing	4,494	5,553	6,349	795	17,191
Other expenses	0	288	0	1,702	1,990
Salaries	225,860	205,274	219,708	228,146	878,987
Payroll taxes	10,510	7,443	8,833	6,723	33,510
Health ins	51,600	62,167	31,970	47,668	193,405
Life ins	3,335	1,051	0	537	4,923
Workers comp	(8,211)	2,620	2,871	1,975	(746)
Stipends	13,837	33,200	22,152	23,600	92,789
Computer	4,269	4,288	6,505	34,884	49,947
Pension	17,858	27,312	20,425	40,468	106,063
Reconciliations	1	0	0	0	1
Utilities	13,431	5,501	7,354	8,463	34,750
Telephone	13,028	11,994	10,136	14,927	50,085
Network/Computing	394	822	1,494	2,000	4,709
Insurance	6,665	6,735	6,336	6,439	26,175
Internal services	591	0	0	0	591
Travel	37,916	82,597	67,319	100,657	288,488
Staff training	70	0	0	0	70
Auto	(8,028)	1,992	4,440	4,140	2,544
Other	1,307	(567)	11,447	(4,896)	7,290
Depreciation	0	20,768	31,152	(10,384)	41,536
Amortization	0	2,192	3,288	(1,096)	4,384
Total	\$ 608,411 \$	649,797 \$	698,416	\$ 985,420 \$	2,942,044

		Actuals 2008	 Annual Budget	 Varianc \$	e %
Executive Offices				 	
Salaries 5 Full-time	\$	423,050.31	\$ 461,000.00	\$ (37,949.69)	91.77%
Administrative Offices					
Salaries 4 full-time	\$	108,339.52	\$ 175,000.00	\$ (66,660.48)	61.91%
Payroll taxes	\$	21,861.09		\$ 21,861.09	
Health Insurance	\$	129,981.20		\$ 129,981.20	
Life insurance	\$	3,430.85		\$ 3,430.85	
Workers Comp.	\$	(1,062.46)		\$ (1,062.46)	
Pension	\$	83,039.00		\$ 83,039.00	
HR & Benefits					
Pension			\$ 367,775.00	\$ (367,775.00)	
Social security			\$ -	\$ -	
Workmans comp.			\$ 10,000.00	\$ (10,000.00)	
Hospitalization			\$ -	\$ -	
Life insurance			\$ 10,000.00	\$ (10,000.00)	
Unemployment insurance			\$ 10,000.00	\$ (10,000.00)	
Property Support & St. Sergius Chapel					
Salaries - Housekeeper	\$	48,294.53	\$ 45,000.00	\$ 3,294.53	107.32%
Payroll taxes	\$	3,920.57	\$ -	\$ 3,920.57	
Health insurance	\$	11,928.00	\$ -	\$ 11,928.00	
Life insurance	\$	120.54	\$ -	\$ 120.54	
Workers Compensation	\$	46.80	\$ -	\$ 46.80	
Pension	\$	3,686.06	\$ -	\$ 3,686.06	
				\$ -	
Residence Support	_			\$ -	
Salaries 2 part time	\$	22,462.85	\$ 25,000.00	\$ (2,537.15)	89.85%
Holy Synod					
Salaries	\$	-	\$ -	\$ -	
Payroll taxes	\$	65.40	\$ -	\$ 65.40	
Health insurance	\$	9,696.00	\$ -	\$ 9,696.00	
Workers compensation	\$	135.00	\$ -	\$ 135.00	
Pension	\$	99.00	\$ -	\$ 99.00	
Department of Communications					
Salaries	\$	79,497.46	\$ 40,600.00	\$ 38,897.46	195.81%
Payroll taxes	\$	1,339.70		\$ 1,339.70	
Health insurance	\$	11,416.80		\$ 11,416.80	
Life insurance	\$	196.59		\$ 196.59	
Workers Comp.	\$	22.50		\$ 22.50	
Pension expense	\$	5,995.14		\$ 5,995.14	
Orthodox Church Newspaper					
Salaries 2 part time	\$	50,115.48	\$ 55,000.00	\$ (4,884.52)	91.12%
Payroll taxes	\$	942.26	\$ -	\$ 942.26	
Health insurance	\$	515.00	\$ -	\$ 515.00	
Workers comp.	\$	22.50	\$ -	\$ 22.50	
Pension	\$	2,918.14	\$ -	\$ 2,918.14	

		Actuals		Annual		Varia	
		2008		Budget	_	\$	%
Dept. of External Affairs & Interchurch Relations							
External Affairs:	•	04.005.04	•	00 000 00	•	0.005.04	407.000/
Salaries	\$	34,265.04	\$	32,000.00	\$	2,265.04	107.08%
Payroll taxes	\$	614.31	\$	-	\$	614.31	
Pension	\$	2,541.50	\$	-	\$	2,541.50	
St. Catherine Representation Church:							
Salaries	\$	27,612.24	\$	-	\$	27,612.24	
Health insurance	\$	8,842.00	\$	-	\$	8,842.00	
Life insurance	\$	48.26	\$	_	\$	48.26	
Workers Compensation	\$	22.50	\$	-	\$	22.50	
Payroll taxes	\$	476.96	\$	-	\$	476.96	
Pension	\$	1,539.00	\$	-	\$	1,539.00	
Director of Development and FOS							
Stipend 1 full-time	\$	_	\$	-	\$	-	
Health ins.	\$	2,378.00	\$	-	\$	2,378.00	
Pension	\$	256.50	\$	-	\$	256.50	
Department of History & Archives							
Salaries 1 full-time 1 part-time	\$	66,818.84	\$	57,000.00	\$	9,818.84	117.23%
Payroll taxes	\$	4,195.86	\$	· -	\$	4,195.86	
Health insurance	\$	18,648.00	\$	_	\$	18,648.00	
Life insurance	\$	296.40	\$	=	\$	296.40	
Workers comp.	\$	22.50	\$	-	\$	22.50	
Pension	\$	4,963.90	\$		\$	4,963.90	
Total	\$1	,195,617.64	\$1	,288,375.00	\$	(92,757.36)	92.80%
		····					
SUMMARY							
Salaries	\$	860,456.27	\$	890,600.00	\$	(30,143.73)	96.62%
Payroll taxes	\$	33,416.15	\$	· <u>-</u>	\$	33,416.15	
Health insurance	\$	193,405.00	\$	-	\$	193,405.00	
Life insurance	\$	4,092.64	\$	10,000.00	\$	(5,907.36)	40.93%
Workers comp.	\$	(790.66)	\$	10,000.00	\$	(10,790.66)	-7.91%
Pension	\$	105,038.24	\$	367,775.00	\$	(262,736.76)	28.56%
Unemployment insurance	\$	-	\$	10,000.00	\$	(10,000.00)	0.00%
Total	\$ 1	,195,617.64		,288,375.00	\$	(92,757.36)	92.80%
	===			. ,	_	<u> </u>	

Orthodox Church in America Balance Sheet As of December 31, 2007 and December 31, 2008

		De	ec. 31, 2007	De	ec. 31, 2008
Assets			<u>-</u>	•	
	Cash and Cash Equivalents	\$	679,696	\$	341,778
	Accounts Receivable		19,474		0
	Assessments Receivable		228,953		0
	Notes Receivable		37,369		28,320
	Prepaid Expenses		28,016		31,446
	Inventory		23,708		23,708
	Investments		2,784,831		1,792,069
	Fixed Assets		416,637		378,886
	Total Assets	\$	4,218,683	\$	2,596,207
Liabilities					
Liabilities	Accounts Payable & Accrued Expenses	\$	212,499	\$	157,432
	Loans Payable	Ψ	1,120,267	Ψ	997,323
	Deferred compensation		59,798		001,020
	Deferred revenue		6,360		0
	Annuity and Unitrust Agreements		812,722		812,722
	Total Liabilities	\$	2,211,647	\$	1,967,477
Net Assets					
Net Assets	Unrestricted net assets		(274,286)		(614,633)
	Temporarily Restricted Net Assets		126,506		(568,817)
	Permanently Restricted Net Assets		2,154,816		1,812,180
	Total Net Assets		2,007,036		628,730
			,,		,
	Total Liabilities and Net Assets	\$	4,218,683	\$	2,596,207

ORTHODOX CHURCH IN AMERICA DETAILED BALANCE SHEET

December 31, 2007 and December 31, 2008

		De	ec 31, 2007	Do	ec 31, 2008
ASSETS					
Current Assets	•				
Checking/Sav					
Onn	estricted Commerce Checking Operating	\$	126,931.05	\$	2,656.55
	Commerce Checking- Operating Commerce Bank- Payroll	Ф	7,541.71	Φ	12,470.70
	Astoria Bank- St.Sergius Chapel		2,403.44		4,283.16
	Honesdale Bank Checking		15,700.71		15,700.71
	Keybank OCPC		14,995.61		14,995.61
	Royal Bank of Canada Checking		7.18		7.18
	Petty Cash- Chancery Office		2,000.00		1,158.58
	, say, sasar samasa, samas		169,579.70		51,272.49
Tem	nporarily Restricted				0.,22
	Commerce Bank- 15th All American Council		0.00		1,637.92
	Commerce Bank - Restricted		85,574.61		31,678.78
	Commerce Bank- Money Market		72,904.79		39,275.45
	Honesdale Bank Money Market		351,637.03		217,913.69
	·		510,116.43		290,505.84
Total Checkir	na/Savinas		679,696.13		341,778.33
Accounts Re			0,0,000.10		041,770.00
Addumation	Assessments Receivable				
	Albanian		3,600.00		0.00
	Eastern PA		5,555.55		0.00
	Western PA		21,122.50		0.00
	Midwest		202,230.00		0.00
	New England		0.00		0.00
	Romanian		2,000.00		0.00
	South		0.00		0.00
	Total Assessments Receivable	<u>-</u>	228,952.50		0.00
	Pledges Receivable		19,474.29		0.00
	All American Council		0.00		0.00
Total Accoun	ts Receivable		19,474.29		0.00
Other Current	t Accete				
Other Curren	OCPC Stock Inventory		23,707.79		23,707.79
	Due from OCA Pension Dept		3,611.36		7,267.17
	Notes Receivable		37,369.13		28,320.12
	Prepaid Expense		5,168.50		0.00
	A/R Employee Assistance Program		19,236.00		24,178.92
	Other		0.00		0.00
Total Other C	urrent Assets		89,092.78		83,474.00
Total Current Assets			1,017,215.70		425,252.33
Fixed Assets					
Plan	t Fund Building & Improve		531,783.27		531,783.27
Plan	nt Fund Furniture & Equip		50,847.18		50,847.18
Plan	nt Fund Auto & Garden Equip		71,874.50		77,043.00
Plan	nt Fund Computer Equip		306,622.20		306,622.20

ORTHODOX CHURCH IN AMERICA DETAILED BALANCE SHEET

December 31, 2007 and December 31, 2008

Plant Fund Sortware	<u> </u>	Dec 31, 2007	Dec 31, 2008
Plant Fund Real Estate	Plant Fund Software	0.00	3,000.00
Plant Fund Capitalized Closing	Plant Fund Chapel Equip & Furn	25,000.00	25,000.00
Accum Deprec Bil & Improvements	Plant Fund Real Estate	-0.14	0.00
Accum Deprec Furn & Equip 45,348.11 47,698.11 Accum Deprec Autor & Garden Equi 7-11,875.33	Plant Fund Capitalized Closing	87,681.59	87,681.59
Accum Deprec Auto & Garden Equi 71,875.33 71,875.33 72,875.33 Accum Deprec Computer Equip 260,192.91 269,581.91 Accum Deprec Chapte Equip & Fur 1-19,750.00 222,590.00 Accum Deprec Real Estate 9.03.3 0.00 Accum Amort Capital Close Cost 5-4,680.00 49,846.00 Total Fixed Assets 416,030.85 78,885.82 76,885.82	Accum Deprec Bld & Improvements	-248,527.07	-261,822.07
Accum Deprec Computer Equip -266,19.29 -289,581.91 Accum Deprec Chappel Equip & Fur -19,750.00 -22,250.00 Accum Papere Real Estate -0,33 0.00 Accum Amort Capital Close Cost -5,480.00 -3,884.00 Total Fixed Assets 416,836.85 378,895.82 Restricted Investments and Trusts Wachovia Metro Deferred Comp. Cash 11,092.13 0.00 Wachovia Metro DC Allow for MV -904.31 0.00 Total Wachovia Metro DC Allow for MV -904.31 0.00 Fellowship of Orthodox Stewards Cash/Cash Equip 542.66 436.17 Foliowship of Orthodox Stewards Cash/Cash Equip 542.66 436.17 Foliowship of Orthodox Stewards Endowment 118,650.41 67.234.53 Total Wachovia Fellowship of Orthodox Stewards Endowment 118,650.41 67.234.53 A & B York Trust Cash/Cash Equiv 51,661.97 45,400.13 A & B York Trust Cash/Cash Equiv 51,661.97 45,400.13 A & B York Trust Cash/Cash Equiv 21,791.02 48,300.30 <td>Accum Deprec Furn & Equip</td> <td>-45,346.11</td> <td>-47,698.11</td>	Accum Deprec Furn & Equip	-45,346.11	-47,698.11
Accum Deprec Chapel Equip & Fur Accum Accum Deprec Real Estate Accum Amort Capital Close Cost Accum Amort Capital Close Cost Total Fixed Assets Ade, 35 378,895,82 Restricted Investments and Trusts Wachovia Metro Defarred Comp. Cash Wachovia Metro DC Investments 102,507,32 0,00 Wachovia Metro DC Allow for MV 904,31 0,00 Total Wachovia Metro DC Allow for MV 904,31 0,00 Total Wachovia Metropolitan Defarred Compensation 112,695,14 0,00 Fellowship of Orthodox Stewards Cash/Cash Equiv 542,66 43,817,76 FOS Nalowance for F. M. V. 8,147,86 44,6241 Total Wachovia Fellowship of Orthodox Stewards Endowment 118,650,41 67,234,53 A & B York Trust Cash/Cash Equiv 51,661,97 45,660,13 A & B York Trust Cash/Cash Equiv 51,661,97 45,660,13 A & B York Trust Cash/Cash Equiv 51,661,97 45,660,13 A & B York Trust Cash/Cash Equiv 51,661,97 45,660,13 A & B A Modurace for F. M. V. 67,284,81 4,322,34 Total Wachovia A & B York Trust 63,286,01 36,356,361 J McGuire trust Cash/Cash Equiv 21,791,02 14,803,40 J McGuire trust Cash/Cash Equiv 21,791,02 14,803,40 J McGuire trust Cash/Cash Equiv 21,791,02 14,803,40 J McGuire Minerut Cash/Cash Equiv 1,791,02 14,803,40 J McGuire Minerut 1,791,791,791,791,791,791,791,791,791,79	Accum Deprec Auto & Garden Equi	-71,875.33	-71,875.33
Accum Deprec Real Estate Accum Amort Capital Close Cost Total Fixed Assets Restricted Investments and Trusts Wachovia Metro Deferred Comp. Cash Equiv Wachovia Metro Deferred Comp. Cash Cash Equiv Wachovia Metro Deferred Comp. Cash Cash Equiv Wachovia Metro Deferred Com	Accum Deprec Computer Equip	-266,192.91	-289,581.91
Accum Amort Capital Close Cost -6,480.00 -9,864.00 Total Fixed Assets 416,636.85 378,885.82 Restricted Investments and Trusts Wachovia Metro Deferred Comp. Cash 11,092,13 0.00 Wachovia Metro DE Investments 102,597,32 0.00 Wachovia Metro DE Allow for MV 9-94,31 0.00 Total Wachovia Metropolitan Deferred Compensation 112,895,14 0.00 Fellowship of Orthodox Stewards Cash/Cash Equiv 542,66 438,17 FOS Investments 170,255,51 111,222,37 FOS Allowance for F. M. V. -6,147,86 -44,624,01 A & B York Trust Cash/Cash Equiv 51,661,97 45,460,13 A & B York Investments 519,341,23 349,380,33 A & B York Investments 519,341,23 349,380,33 A & B York Investment 27,224,34 4,324,34 Total Wachovia A & B York Trust 638,268,01 390,516,72 J McGuire Investment 241,922,33 193,414,29 J McGuire Investment 241,922,33 193,414,29 J McGuire Investment 73,670,96 56,710,77	Accum Deprec Chapel Equip & Fur	-19,750.00	-22,250.00
Total Fixed Assets	Accum Deprec Real Estate	-0.33	0.00
Wachovia Metro Deferred Comp. Cash	Accum Amort Capital Close Cost	-5,480.00	-9,864.00
Wachovia Metro Deferred Comp. Cash 11,092.13 0.00 Wachovia Metro DG Investments 102,507.32 0.00 Wachovia Metro DG Allow for MV 904.31 0.00 Total Wachovia Metropolitan Deferred Compensation 112,595.14 0.00 Fellowship of Orthodox Stewards Cash/Cash Equiv 542.66 436.17 FOS Allowance for F. M. V. -8,147.86 -44,624.01 Total Wachovia Fellowship of Orthodox Stewards Endowment 118,650.41 67,224.53 A & B York Trust Cash/Cash Equiv 51,661.97 45,460.13 A & B York Investments 519,341.23 349,309.33 A & B York Investments 519,341.23 349,309.33 A & B York Trust 638,268.01 300,516.72 J McGuire Investment 21,791.02 14,803.40 J McGuire Investment 241,922.33 193,414.29 J McGuire Investment 241,922.33 193,414.29 J McGuire Investment 241,922.33 193,414.29 J McGuire Milow for F. M. V. 19,115.03 8,557.23 Total Wachovia J. McGuire Nimcrut 282,828.38 216,774.92	Total Fixed Assets	416,636.85	378,885.82
Wachovia Metro DC Investments 102,507.32 0.00 Wachovia Metro DC Allow for MV -904.31 0.00 Total Wachovia Metropolitan Deferred Compensation 112,695.14 0.00 Fellowship of Orthodox Stewards Cash/Cash Equiv 542.66 438.17 FOS Investments 126,255.61 111,422.37 FOS Allowance for F. M. V. -8,147.86 -44,624.01 Total Wachovia Fellowship of Orthodox Stewards Endowment 118,650.41 67,234.53 A & B York Trust Cash/Cash Equiv 51,661.97 45,460.13 A & B York Investments 519,341.23 349,380.93 A & B York Trust 638,268.01 390,516.72 J McGuire Trust Cash/Cash Equiv 21,791.02 14,803.40 J McGuire Investment 241,922.33 193,414.29 J McGuire Investment 241,922.33 193,414.29 J McGuire Nimcrut 282,828.38 216,774.92 Kavalenko Nimcrut Allow for F. M. V. 19,115.03 8,557.23 Total Wachovia J. McGuire Nimcrut 282,828.38 216,774.92 Kavalenko Nimcrut Lossh/Cash Equiv 1,410.90 283.10	Restricted Investments and Trusts		
Wachovia Metro DC Allow for MV .904.31 0.00 Total Wachovia Metropolitan Deferred Compensation 112,895.14 0.00 Fellowship of Orthodox Stewards Cash/Cash Equiv FOS Investments 542,66 436.17 FOS Investments 128,255.61 111,422.37 FOS Allowance for F. M. V. -8,147.86 -44,624.01 A & B York Trust Cash/Cash Equiv 51,661.97 45,60.13 A & B York Investments 519,341.23 349,330.93 A & B Allowance for F. M. V. 67,264.81 -4,324.34 Total Wachovia A & B York Trust 638,268.01 390,516.72 J McGuire trust Cash/Cash Equiv 21,791.02 14,803.40 J McGuire Investment 241,922.33 193,414.29 J McGuire Nimerut 282,828.38 216,774.92 Total Wachovia J. McGuire Nimerut 282,828.38 216,774.92 Kavalenko Nimerut Cash/Cash Equiv 1,410.90 -283.10 Kavalenko Nimerut Linvestments 73,670.96 56,710.77 Kavalenko Nimerut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 160,005.47 118,89	Wachovia Metro Deferred Comp. Cash	11,092.13	0.00
Total Wachovia Metropolitan Deferred Compensation 112,695.14 0.00	Wachovia Metro DC Investments	102,507.32	0.00
Fellowship of Orthodox Stewards Cash/Cash Equiv	Wachovia Metro DC Allow for MV	-904.31	0.00
FOS Investments FOS Allowance for F. M. V. FOS BALLOWANCE FOS ALLOWANCE FOS ALLO	Total Wachovia Metropolitan Deferred Compensation	112,695.14	0.00
FOS Investments FOS Allowance for F. M. V. FOS BALLOWANCE FOS ALLOWANCE FOS ALLO	Fellowshin of Orthodox Stewards Cash/Cash Equiv	542 66	136 17
FOS Allowance for F. M. V. Total Wachovia Fellowship of Orthodox Stewards Endowment 118,650.41 A & B York Trust Cash/Cash Equiv A & B York Investments 519,341.23 A & B York Investments 519,341.23 349,380.93 A & B Allowance for F. M. V. 67,264.81 Total Wachovia A & B York Trust 588,268.01 390,516.72 J McGuire trust Cash/Cash Equiv J McGuire Investment 241,922.33 193,414.29 J McGuire Investment 241,922.33 Total Wachovia J. McGuire Nimcrut 282,828.38 216,774.92 Kavalenko Nimcrut Cash/Cash Equiv 1,410.90 -283,10 Kavalenko Nimcrut Linvestments 73,670.96 56,710.77 Kavalenko Nimcrut Jinvestments 75,922.83 St. Andrew Cash/Cash Equiv 1,778.41 Total Wachovia L. Kavalenko Trust 75,922.83 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrew Sallowance for M. V. 8,559.46 -19,921.94 Wachovia St. Andrews Endowment 16,180.06 9,604.30 Antonia Rotko Cash/ash Equiv 1,774.555 9,106.18 Total Wachovia A Rotko Nimcrut Trust Wachovia A Rotko Nimcrut Trust 75,920.73 28,488.83	•		
Total Wachovia Fellowship of Orthodox Stewards Endowment A & B York Trust Cash/Cash Equiv A & B York Investments 519,341.23 A & B Allowance for F. M. V. 67,264.81		•	
A & B York Investments A & B Allowance for F. M. V. 67,264.81 Total Wachovia A & B York Trust 638,268.01 390,516.72 J McGuire trust Cash/Cash Equiv 21,791.02 14,803.40 J McGuire Investment 241,922.33 193,414.29 J McGuire Allow for F. M. V. 19,115.03 8,557.23 Total Wachovia J. McGuire Nimcrut 282,828.38 216,774.92 Kavalenko Nimcrut Cash/Cash Equiv 1,410.90 Kavalenko Nimcrut Investments 73,670.96 56,710.77 Kavalenko Nimcrut Allow for M. V. 840.97 1-1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Investments 160,005.47 118,998.69 St. Andrews Investments 160,005.47 118,998.69 Antonia Rotko Cash/Cash Equiv 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Nimcrut Trust 75,920.73 28,488.63	_		
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JMcGuire Allow for F. M. V. 19,115,03 8,557.23 Total Wachovia J. McGuire Nimcrut 282,828.38 216,774,92 Kavalenko Nimcrut Cash/Cash Equiv 1,410.90 -283.10 Kavalenko Nimcrut Investments 73,670.96 56,710.77 Kavalenko Nimcrut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	J McGuire trust Cash/Cash Equiv	21,791.02	14,803.40
Total Wachovia J. McGuire Nimcrut 282,828.38 216,774.92 Kavalenko Nimcrut Cash/Cash Equiv 1,410.90 -283.10 Kavalenko Nimcrut Investments 73,670.96 56,710.77 Kavalenko Nimcrut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	J McGuire Investment	241,922.33	193,414.29
Kavalenko Nimcrut Cash/Cash Equiv 1,410.90 -283.10 Kavalenko Nimcrut Investments 73,670.96 56,710.77 Kavalenko Nimcrut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	J McGuire Allow for F. M. V.	19,115.03	8,557.23
Kavalenko Nimcrut Investments 73,670.96 56,710.77 Kavalenko Nimcrut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Total Wachovia J. McGuire Nimcrut	282,828.38	216,774.92
Kavalenko Nimcrut Investments 73,670.96 56,710.77 Kavalenko Nimcrut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Kavalenko Nimcrut Cash/Cash Equiv	1,410,90	-283.10
Kavalenko Nimcrut Allow for M. V. 840.97 -1,488.14 Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	·		
Total Wachovia L. Kavalenko Trust 75,922.83 54,939.53 St. Andrew Cash/Cash Equiv 1,778.41 1,125.22 St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Kavalenko Nimcrut Allow for M. V.		
St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Total Wachovia L. Kavalenko Trust	75,922.83	
St. Andrews Investments 160,005.47 118,898.69 St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	St Andrew Cash/Cash Fauly	1 778 //1	1 125 22
St. Andrews Allowance for M. V. -8,559.46 -19,921.94 Wachovia St. Andrews Endowment 153,224.42 100,101.97 Antonia Rotko Cash/ash Equiv 16,180.06 9,604.30 Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63			
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Antonia Rotko Investments 173,824.40 125,764.03 Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63		,	,
Antonia Rotko Allow for M.V. 17,745.55 9,106.18 Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Antonia Rotko Cash/ash Equiv	16,180.06	9,604.30
Total Wachovia A Rotko Nimcrut Trust 207,750.01 144,474.51 Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Antonia Rotko Investments	173,824.40	125,764.03
Wachovia Main Endow Cash/Cash Equiv 75,290.73 28,488.63	Antonia Rotko Allow for M.V.	17,745.55	9,106.18
	Total Wachovia A Rotko Nimcrut Trust	207,750.01	144,474.51
	Wachovia Main Endow Cash/Cash Equiv	75,290.73	28,488.63
	Wachovia Main Endow Investments	930,231.70	669,144.95

ORTHODOX CHURCH IN AMERICA DETAILED BALANCE SHEET

December 31, 2007 and December 31, 2008

			Dec 31, 2007		Dec 31, 2008
	Wachovia Main Endow Allowance for F.M.V.		82,866.45	·	13,289.95
Tota	ıl Wachovia Main Endowment		1,088,388.88		710,923.53
	HVIZD Annuity		107,103.10		107,103.10
	Wachovia Other Investments		-0.20		0,00
Total Restricted In	vestments and Trusts		2,784,830.98		1,792,068.81
TOTAL ASSETS		\$	4,218,683.53	\$	2,596,206.96
LIABILITIES & EQUITY					
Liabilities					
Current Liabilities					
	Accounts payable and accrued Expenses		212,499.41		120,182.00
	Pension and other benefits		0.00		13,974.06
	Auto Ioan - Ford Motor Credit		21,360.33		9,444.81
	Accrued unitrust distributions		17,857.04		17,857.04
	Accrued endowment distributions		5,419.05		5,419.05
	Other		99.00		0.00
	Current portion of Long term debt		87,666.15		95,257.40
Total Current Liabilities			344,900.98		262,134.36
Long Term Liabilities					
	rred Compensation and annuities				
	Defered Compensation liability		59,797.92		0.00
	Defered Compensation liability		6,359.71		0.00
	Hvizd Annuity liability		98,989.76		98,989.76
	Unitrust liability		187,485.19		187,485.19
	York trust liability		526,247.14		526,247.14
Tota	Deferred compensation and annuities		878,879.72		812,722.09
Hone	esdal National Bank, Long term portion		987,865.82		892,620.42
Total Liabilities		\$	2,211,646.52	\$	1,967,476.87
Equity		_		_	
Unrestricted Net Assets		\$	(274,285.76)	\$	(274,126.89)
Current Year Activity					(189,006.16)
Total Unrestricted N	Net Assets		(274,285.76)		(463,133.05)
Temporarily Restricted Net A	assets	\$	126,506.27	\$	126,506.27
Current Year Activity					-695,323.42
			126,506.27		-568,817.15
Permanently Restricted Net	Assets		2,154,816.50		2,154,816.50
Current Year Activity			_,,		(494,136.21)
•			2,154,816.50		1,660,680.29
Total Equity			2,007,037.01		628,730.09
TOTAL LIABILITIES & EQUITY		\$	4,218,683.53	\$	2,596,206.96
			4,2 10,000,00	<u> </u>	2,330,200.90

Orthodox Church in America Statement of Activities (Accrual Basis - Unaudited) For the period January 1, 2008 through December 31, 2008

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
Support and revenue:				
Contributions:				
Fellowship of Orthodox Stewards	\$22,921			\$22,921
Charity		4,917		4,917
Charity - Christmas stocking program		39,127		39,127
Missions Seminary		50,703 53,101		50,703 53,101
Legacies and bequests	12,160	55,101		12,160
General contributions	17,355			17,355
Metropolitan Jonah	,	5,000		,
Other	6,521			6,521
Total contributions	58,957	152,848		206,805
Revenue:				
Assessments - Diocesan	2,517,691			2,517,691
15th All-American Council	_,↓,	250,997		250,997
Orthodox Christian Publication Center	4,809			4,809
Newspaper	1,138			1,138
Programs	9,030			9,030
Total revenue	2,532,668	250,997		2,783,664
Total numert and revenue before not				
Total suport and revenue before net assets released from restrictions	2,591,625	403,844	_	2,995,469
assets released non-restrictions	2,001,020	400,044		2,000,400
Net assets released from restrictions:				
15th All-American Council		(255,370)		(255,370)
9/11 fund	151,500		(151,500)	-
Charity		(137,890)		(137,890)
Christmas stocking		(33,200)		(33,200)
Missions Seminary		(90,000) (85,300)		(90,000) (85,300)
Seminary internship		(18,000)		(18,000)
Total net assets release from restrictions	151,500	(619,758)	(151,500)	(619,758)
		• •		, , ,
Total support, revenue and releases	2,743,125	(215,914)	(151,500)	2,375,711
Expenses:				
Program services	477.000			
9/11- NYDIS All American Council Preconciliar Committee	177,089			42.456
Canons and statutes	43,456 5,500			43,456 5,500
Chapel	4,601			4,601
Chaplains	2,265			2,265
Christian Witness	6,113			6,113
Christian Education	25,863			25,863
Communications	141,990			141,990
External affairs	65,895			65,895
Missions and Evangelism	12,628			12,628
History and archives	100,734			100,734
Holy Synod	163,655			163,655
Humanitarian aid	2,282			2,282
Liturgical Music and translations Medical ethics	12,726 6,905			12,726 6,905
Metropolitan's enthronement	44,947			44,947
Metropolitan Council	40,233			40,233
Metropolitan Council - Special Investigation	29,377			29,377
Metropolitan Council - Audit Committee	4,698			4,698
Orthodox Christian Publications Center	12,000			12,000
Pastoral Life	4,388			4,388
Seminary internship	189			189
St. Catherine representation church	41,109			41,109
The Orthodox Church magazine	171,876			171,876
Youth ministry	9,480			9,480

Orthodox Church in America Statement of Activities (Accrual Basis - Unaudited) For the period January 1, 2008 through December 31, 2008

Total program services	<u>Unrestricted</u> 1,129,998	Temporarily Restricted	Permanently <u>Restricted</u> -	<u>Total</u> 952,910
Supporting services: General administrative Development Total suporting services	1,809,412 2,635 1,812,046	35,454		1,844,865 2,635 1,847,500
Total expenses Change in net assets from operations	2,942,044 (198,920)	35,454 (251,368)	(151,500)	<u>2,800,409</u> (424,698)
Other changes: Net investment income Realized and unrealized gains and losses - Investments Distributions Distributions - Metropolitan Deferred Comp	9,913	14,911 (417,867) (41,000)	18,745 (346,961) (14,420)	43,570 (764,829) (14,420) (41,000)
Total Other changes Change in net assets	9,913 \$ (189,006)	(443,956) \$ (695,323)	(342,636) \$ (494,136)	(776,679) \$ (1,378,466)
Beginning net assets	(274,128)	126,506	2,154,817	2,007,195
Ending net assets	\$ (463,134)	\$ (568,817)	\$ 1,660,681	\$ 628,730

Orthodox Church in America Statement of Cash Flows For the periods ending December 31, 2007 and December 31, 2008

	Decem	nber 31, 2007	<u>Dece</u>	mber 31, 2008
Cash flows from operating activities:				
Increase/(decrease) in net assets	\$	379,416	\$	(1,378,307)
Adjustments to reconcile change in net assets				
to net cash used by operating activities:				
Depreciation		82,043		41,536
Amortization of mortgage costs		4,384		4,384
Gain on sale of real estate		(158,699)		-
Realized and unrealized (gain)/loss on endowment investments		(72,286)		860,007
Net investment income from endowment investment accounts		(24,357)		(18,745)
(Increase)/decrease in:		(45.000)		
Accounts receivable		(15,808)		19,474
Assessments receivable		(199,960)		228,953
Notes receivable		2,180		9,049
Prepaid expenses Inventory		(3,168) 892		(3,430)
Accounts payable and accrued expenses		10,567		(55,067)
Deferred compensation		(85,704)		(66,158)
Annuity and unitrust agreements		(30,638)		(00,130)
7 and and and agreements		(00,000)		
Net cash provided by/(used by) operating activities	\$	(111,138)	\$	(358,304)
Cook flows from investing activities				
Cash flows from investing activities: Purchase of computer equipment and software	\$	(E4 112)	œ	(0.460)
Transfer from investment to operating	Ψ	(51,113) 236,498	\$	(8,169) 151,500
Proceeds from sale of real estate		554,947		151,500
1 Tooccus from saic of real estate		554,941		
Net cash used by investing activities	\$	740,332	\$	143,331
Cash flows from financing activities:				
Repayments of long-term debt		(630,134)		(122,944)
repayments or long term debt		(000,104)		(122,544)
Net cash (used by) financing activities	\$	(630,134)	\$	(122,944)
Net increase/(decrease) in cash	\$	(940)	\$	(337,917)
· ,		, ,		, , ,
Cash at beginning of year	\$	680,637	_\$	679,697
Cash at end of year	\$	679,697	\$	341,778
Cumplemental disclosure of each flow information.				
Supplemental disclosure of cash flow information:	œ	110 700	œ	92.044
Cash paid for interest expense	Ф	110,789	\$	83,944

	2007 Information	2008 Activity - Through December 31, 2008	
	Balance Balance 12/31/06 Contributions Distributions Expenses 12/31/2007	Contributions	Balance at ty 12/31/2008
Mission Appeal	\$ 56,748.57 \$ 108,085.56 \$ (58,750.00) \$ (315.03) \$ 105,769.10).10	1.17) \$ 62,975.93
Seminary Appeal	\$ 53,524.75 \$ (13,365.39) \$ (6,900.00) \$ 3	\$ 53,101.46 \$ (70,605.93) \$ (10,353.89) \$ (
St. Herman's Seminary	3,876.23 \$	\$ (3,876.23) \$	
St. Tikhon's Seminary St. Vladimir's Seminary	\$ 5,471.16 \$ 5,346.16 \$ 5,346.16	\$ (5,471.16) \$ \$ (5,346.16) \$	1.16) \$ -
Seminarian Internship Fund	8962.00	\$ (18,000,00) \$ (544,00) \$ ()	^ ←
Total Seminaries	27,150.58 \$ 53,524.75 \$ (13,365.39) \$ (6,900.00) \$ 6	\$ 53,101.46 \$ (103,299.48) \$ (10,897.89) \$	
Publication Reserve Fund	\$ 20,162.66	.66	\$ 20,162.66
Academic Fellowship	\$ 65,300.00	.00 \$	\$ 65,300.00
Chaplain Reserve	\$ 1,895.69 \$ 1,895.69	.69	- \$ 1,895.69
Metropolitan Jonah		- \$ 5,000.00 \$ - \$ - \$ 5,000.00	.00 \$ 5,000.00
Charity Charity Appeal Christmas Stocking Appeal Beslan Relief	\$ 74,572.56 \$ 32,124.22 \$ (7,100.00) \$ (34,44) \$ 99,562.34 \$ 19,790.28 \$ 47,198.25 \$ (24,462.35) \$ 42,526.18 \$ 30,102.75 \$ (30,117.75) \$ (15,00	\$ 2,241.52 \$ (67,048.50) \$ (196.00) \$ 39,126.59 \$ (35,789.77) \$ (19,408.78)	.98) \$ 34,559.36 \$.96) \$ 26,454.22 \$ (15,00)
Other Memorials Orphanages Architichar Granamy Mamorial fund	· · · · · · · · · · · · · · · · · · ·	\$ 2,175.00 \$ 500.00	.× • •
Suskuk Memorial	\$ 461.00 \$ 461.00		\$ 461.00
9/11 Emergency Fund Alaska Children's Medical Ass.	\$ (90,000.00) \$ 10	.78 \$ (10,000,00) \$ (10,000,00)	÷ + • •
Alaskan Clergy/Parishes	₩ €	\$ (3,000.00)	
Chechan Humanitarian Relief Kursk Submarine Disaster	\$ 30,000.00 \$ 340,00 \$ 340,00	\$ (14,420.00) \$ (
Medical Assistance for Russia	₩ 4		
Project Mexico	659.00	\$ (659.00)	. 64 -
Eastern European Orphanages	\$ 713,00 \$ 713,00		o
Sosnovka Orphanage	500.00	.000	- \$ 500.00
St. Catherine Representation Church	1,091.48 \$.48	
Russian Bible Printing	\$ 62,838.58 \$ 62,838.58	.58 \$ (40,172,00) \$ (40,172,00)	.00) \$ 22,666.58
Georgian Books	29.09	\$	₩.
Sub-total Charity	\$ 356,056.19 \$ 79,847.47 \$ (176,680.10) \$ (34,44) \$ 259,189.12	\$ 44,043.11 \$ (171,089.27) \$ (19,604.78) \$ (146,650.94)	\$ 112
Total of all activity before All American Council	\$527,313.69 \$ 241,457.78 \$ (248,795.49) \$ (7,249.47) \$ 512,726.51	.51 \$ 152,847.87 \$ (364,388.75) \$ (33,999.14) \$ (245,540.02)	.02) \$ 267,186.49
15th All-American Council	ъ.	- \$ 250,996.62 \$ - \$ (255,369.50) \$ (4,372.88)	.88) \$ (4,372.88)
Temporarily Restricted Funds and Appeals	\$527,313.69 \$ 241,457.78 \$ (248,795.49) \$ (7,249.47) \$ 512,726.51	5.51 \$ 403,844.49 \$ (364,388.75) \$ (289,368.64) \$ (249,912.90)	.90) \$ 262,813.61

61,013.58

OCA Investment Accounts
Wachovia Securities for year 2008
Monthly Value Gain /Loss

Monthly value bain /Loss	J	January 2008 Value	Dec	December 2008 Value	0	Gain/ Loss
Wachovia FOS Endowment	↔					
Cash and Money Market	₩	544.28	↔	67,234.53		
Stocks						
Fixed Income Securities	₩	1				
Open end Mutual Funds	↔	114,034.84	₩	ı		
Portfolio Values Total	₩	114,579.12	₩	67,234.53	↔	(47,344.59)
Wachovia Andrew and Blanche York Unitrust						
Cash and Money Market	↔	(13,311.35)	₩	21,957.65		
Sweep Account	⇔	19,513.19				
Stocks	↔	478,363.06	↔	300,105.30		
Preferred Stock	∨	3,382.43				
Fixed Income Securities	↔	97,286.41	↔	68,453.77		
Closed end Mutual Funds	↔	ı				
Portfolio Values Total	₩	585,233.74	₩	390,516.72	₩	\$ (194,717.02)
Wachovia J McGuire Nimcrut Trust						
Cash and Money Market	↔	451.00	₩	20,492.57		
Sweep Account	₩	3,121.21				
Stocks	₩	159,876.11	↔	119,521.79		
Preferred Stock	↔	2,983.12				
Fixed Income Securities	↔	103,857.30	↔	76,760.56		
Closed end Mutual Funds						
Portfolio Values Total	₩	270,288.74	↔	216,774.92	↔	(53,513.82)

	Ja	January 2008 Value	Dec	December 2008 Value	6	Gain/ Loss
Wachovia Kavalenko Nimcrut Trust			ł	;		
Cash and Money Market	↔	ı				
Sweep Account	↔	680.98	↔	2,756.04		
Stocks						
Preferred Stock						
Fixed Income Securities						
Open end Mutual Funds	↔	73,199.60	↔	52,183.49		
Portfolio Values Total	₩	73,880.58	↔	54,939.53	↔	(18,941.05)
Wachovia St. Andrew Endowment Fund						
Cash and Money Market	₩	1	↔	100,101.97		
Sweep Account	₩	1,781.97				
Stocks						
Preferred Stock						
Fixed Income Securities						
Open end Mutual Funds	↔	147,606.33				
Portfolio Values Total	↔	149,388.30	↔	100,101.97	₩	(49,286.33)
Wachovia Antonia Rotko Nimcrut Trust						
Cash and Money Market	↔	(5,434.05)				
Sweep Account	\	9,988.16	↔	5,865.74		
Stocks	↔	159,629.04	\$	111,232.46		
Preferred Stock	↔	1,118.67				
Fixed Income Securities	₩	30,330.37	↔	27,376.31		
Open end Mutual Funds	+					
Portfolio Values Total	↔	195,632.19	\$	144,474.51	↔	(51,157.68)

		Total	HVIZD Annuity		Portfolio Values Total	Open end Mutual Funds	Fixed Income Securities	Preferred Stock	Stocks	Sweep Account	Cash and Money Market	Wachovia Main Endowment		
		\$ 2,530,963.20	\$ 110,994.10		\$ 1 030 966 43		\$ 164,212.57	\$ 6,551.78	\$ 832,639.98	\$ 60,111.69	\$ (32,549.59)		Value	January 2008
% of Change	Fees Withdraws Net Loss	\$ 1,795,959.81	\$ 110,994.10		¢ 710 023 53					\$ 710,923.53			Value	December 2008
-24.24%	\$ 25,468.22 \$ 95,921.01 \$ (613,614.16)	\$ (735,003.39)	 \	+ (3ro,01r.)0)	¢ (320 042 00)								Gain/ Loss	

Orthodox Church In America

Health Plan Saving Initiative

	12	e E	9	. 00	7	. 0	J	4	, cu	7		Count	
	12 Gregory Stevens	10 m. Eric Tosi 11 Metropolitan Jonan	9 Tassos, Michael, Fr.	8 Jarmus, Andrew, Fr.	Garklays, Alexander, Fr.	6 Wood, Richard, Fr.	5 Sulich, Gregory	4 Radunceya, Svetlana	3 Liberovsky, Alexis	2 Linke, Jessica	Detke, Helen	Employee	
Totals	Admin	Exec Salary	Treasurer	Communications	Exec. Salary	St. Catherine	Admin	Resident Support	Archives	Admin	Admin	Department	
5	↔	э 6	\$	\$	4	•	•	\$	•	\$	\$		
\$ 15,072.00	808.00	1,704.00 \$	1,704.00 \$	1,704.00 \$	1,704.00 \$	808.00 \$	808.00 \$	1,704.00 \$	1,704.00 \$	808.00 \$	808.00	Monthly	
\$ 11,928.00	526.00	1,462.00 526.00	1,462.00	1,462.00	1,462.00	526.00	526.00	1,462.00	1,462.00	526.00	526.00	Monthly	
\$ 180,864.00	\$ 9,696.00	\$ 20,448.00	\$ 20,448.00	\$ 20,448.00	\$ 20,448.00	\$ 9,696.00	\$ 9,696.00	\$ 20,448.00	\$ 20,448.00	\$ 9,696.00	\$ 9,696.00	Cost	Comment of the contract of the
\$ 180,864:00 \$ 143,136.00	\$ 6,312.00	\$ 17,544.00	\$ 17,544.00	\$ 17,544.00	\$ 17,544.00	\$ 6,312.00	\$ 6,312.00	\$ 17,544.00	\$ 17,544.00	\$ 6,312.00	\$ 6,312.00	COST	Parado 11 parado
\$ 37,728.00	\$ 3,384.00	\$ 2,904.00	\$ 2,904.00	\$ 2,904.00	\$ 2,904.00	\$ 3,384.00	\$ 3,384.00	\$ 2,904.00	\$ 2,904.00	\$ 3,384.00	\$ 3,384.00		Carrings

Orthodox Church in America

2009 Pension allocations Jan-09

3 Linke, Jessica
4 Liberovsky, Alexis
5 MacGlone, Annmarie
6 Radunceva, Svettana
7 Sulich, Gregory
8 Breck, Robert (John), Fr.
9 Kishkovsky, Leonid, Fr.
10 Matusiak, John, Fr.
11 Wood, Richard, Fr.
12 Garklavs, Alexander, Fr.
13 Jamus, Andrew, Fr.
14 Tassos, Michael, Fr.
15 Ahearn, Maureen, P.
16 Fr. Eric Tosi
17 Fr. Dennis Swencki
18 Nicholaj Kotur
19 Metropolitan Jonah
20 Gregory Stevens Employee Medical Ethics External Affairs TOC Archives
Pension Office
Resident Support Treasurer
Pension Office
Exec Salary Admin Archives Exec Admin Exec. Salary
Communications 70' Admin St. Catherine Code 1,958.33 \$ 195.83 1,875.00 \$ 112.50 2,468.20 \$ 81.55 1,875.00 \$ 112.50 1,958.34 \$ 12.50 1,958.34 \$ 12.50 1,968.75 \$ 217.28 3,968.25 \$ 217.28 3,968.25 \$ 217.28 3,968.25 \$ 99.38 3,968.25 \$ 99.38 3,968.25 \$ 99.38 3,125.00 525.00 525.00 525.00 525.00 525.00 525.00 1/15/2009 EE W/H \$ 195.83 Coun

1/31/2009

4,022,91	\$	\$ 8,847.44	\$ 1,627.84	84,688.92	co	\$ 808.80	\$43,117.06 \$ 808.80		
				2,307.66	\$		\$ 1,403.83	20 Gregory Stevens	Ŋ
475.90	12.00% \$	\$ 951.80		7,931.64	49		\$ 4,375.00	19 Metropolitan Jonah	بـ
		es L		1,447.50	÷		\$ 922.50	18 Nicholaj Kotur	<u>.</u>
375,00	12:00% \$	\$ 750.00		6,250.00	↔		\$ 3,125.00	17 Fr. Dennis Swencki	
474.99	12.00% \$	\$ 949.98		7,916.50	↔		\$ 3,958.25	16 Fr. Eric Tosi	<u>-</u>
	6.00%	\$ 198.75	\$ 198.76	3,312.50	49	\$ 99.38	\$ 1,656.25	15 Aheam, Maureen, P.	_
475,00	12.00% \$	\$ 950.00		7,916.66	⇔		\$ 3,958.33	14 Tassos, Michael, Fr.	<u>_</u>
474.99	12.00% \$	\$ 949.98	4	7,916.50	69		\$ 3,958.25	13 Jarmus, Andrew, Fr.	<u>.</u>
474.99	12.00% \$	\$ 949.98	\$ 434.56	7,916.50	€9	\$ 217.28	\$ 3,958.25	12 Garklavs, Alexander, Fr.	
128.25	12.00% \$	\$ 256.50	49	2,137.50	69		\$ 1,068.75	11 Wood, Richard, Fr.	_
218.46	12,00% \$	\$ 436.92	69 1	3,641.00	↔		\$ 1,820.50	10 Matusiak, John, Fr.	_
159.15	12.00% \$	\$ 318.30		2,652.50	↔		\$ 1,326.25	9 Kishkovsky, Leonid, Fr.	
							\$ 262.50	8 Breck, Robert (John), Fr.	
235.00	12.00% \$	\$ 470.00	-	3,916.68	69		\$ 1,958.34	7 Sulich, Gregory	
	6.D0%	\$ 225.00	\$ 225.00	3,750.00	↔	\$ 112.50	\$ 1,875.00	6 Radunceva, Svetlana	_
	6.D0%	\$ 152.86	\$ 152.86	2,547.72	69	\$ 71.31	\$ 1,188.53	5 MacGlone, Annmarie	
296.18	12.00% \$	\$ 592.37	€	4,936.40	↔		\$ 2,468.20	4 Liberovsky, Alexis	
	6.00%	\$ 225.00	3,750.00 \$ 225.00	3,750.00	49	\$ 112.50	\$ 1,875.00	3 Linke, Jessica	
235.00	12.00% \$	\$ 470.00	\$ 391.66	3,916.66	÷	\$ 195.83	\$ 1,958.33	1 Detke, Helen	
	%	Exp.	W/h	Total		EE W/H	Total	Employee	Ē
Saving Amount	Savi	Employer	Employee	JAIN	_				l

Actual Pd

Annualized Saving

Monthly Saving to Church \$

\$ 4,022,91 \$ 48,274,92

Orthodox Church in America 15th All-American Council (Accrual Basis)

(Accrual Basis)
For the period January 1, 2008 through December 31, 2008

		Actuals				Variance t	•
Operating Income		<u>2008</u>		<u>Budget</u>		<u>\$</u>	% of Budget
Observers Diocesan Participation Exhibitor income	\$ \$ \$	30,910.00 213,286.62 6,800.00	\$ \$ \$	30,000.00 200,000.00 5,000.00	\$ \$ \$	910.00 13,286.62 1,800.00	106.64%
Total Operating Income	\$	250,996.62	\$	235,000.00	\$	15,996.62	106.81%
Expenses							
Bank fees Flowers and liturgical items Office expenses Outside contractors Postage Printing and copying Supplies Telecommunications Travel Lodging Meals Other administrative expenses	***	103.70 1,000.00 1,850.00 71,716.80 5,000.00 21,696.90 9,208.44 310.00 11,096.77 61,965.67 70,921.22 500.00	***	2,500.00 50,950.00 5,000.00 2,500.00 5,400.00 1,500.00 42,600.00 36,300.00 87,450.00	* * * * * * * * * * * *	103.70 1,000.00 (650.00) 20,766.80 - 19,196.90 3,808.44 (1,190.00) (31,503.23) 25,665.67 (16,528.78) 500.00	74.00% 140.76% 100.00% 867.88% 170.53% 20.67% 26.05% 170.70% 81.10%
Total expenses	\$	255,369.50	\$	234,200.00	\$	21,169.50	109.04%
Net income/(loss)		(4,372.88)	\$	800.00	\$	(5,172.88)	-546.61%

Jan '09	28,105.00	28,105.00
er End Total '08	18,000.00 (5,000.00 () 339,695.00 () 241,920.04 () 249,060.00 () 246,760.00 () 246,750.00	2,515,794.68 \$
November December Year End Total '08	\$ 56,682.50 \$ \$ 19,326.67 \$ \$ \$ 4,000.00 \$ \$ \$ \$ 1,741.83 \$ \$ \$ 20,562.50 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	\$ 2,515, TOTAL Year End 2008 & Jan 2009
November	\$	JOTAL:
October	\$ 3,600.00 \$ 28,341.25 \$ 45,141.25 \$ 19,326.67 \$ 2,000.00 \$ 24,060.00 \$ 21,791.83 \$ 20,562.50	ver 10.
September	\$ 28,341.25 \$ 44,975.00 \$ 19,326.67 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,791.83 \$ 20,562.50	paid 12 months over 10 months
August	\$ 3,600.00 \$ 27,941.25 \$ 44,975.00 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,791.83 \$ 20,562.50	
July	\$ 28,341.25 \$ 45,062.50 \$ 19,326.67 \$ 2,000.00 \$ 49,421.66 \$ 21,791.83 \$ 20,562.50	
June	\$ 3,600.00 \$ 28,341.25 \$ 45,228.75 \$ 19,326.67 \$ 2,000.00 \$ 49,421.66 \$ 21,791.83 \$ 20,562.50	
Мау	\$ 28,341.25 \$ 45,228.75 \$ 19,326.67 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,791.83 \$ 20,562.50	
April	\$ 3,600.00 \$ 28,341.25 \$ 45,228.75 \$ 19,326.67 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,862.50 \$ 20,562.50	
March	\$ 28,341.25 \$ 45,202.50 \$ 19,326.67 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,862.50 \$ 20,562.50	
February	\$ 3,600,00 \$ 5,000.00 \$ 28,341.25 \$ 45,246.25 \$ 19,326.67 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,862.50 \$ 20,562.50	
January	\$ 28,341.25 \$ 50,190.00 \$ 19,326.67 \$ 2,000.00 \$ 25,000.00 \$ 49,421.66 \$ 21,862.50 \$ 20,562.50	
Diocese	Alaska Albanian Bulgarian Canada Eastern PA Midwest New England Romanian South Washington/NY West Westarn PA	

50 = Diorban = \$47,000 -

32,

Orthodox Church in America Legal Expenses 2008

Total																																											
Credit																																								68,000.02			68,000.02
Debit	10,000.00	500.00	32,550.89	4,411.74	5,000.00	68,000.02	5,000.00	16,601.80	2,941.95	5,000.00	4,925.92	16,782.55	5,000.00	875.00	200.00	587.31	683.00	6,831.99	1,667.84	3,027.00	8,041.29	21,125.09	5,250.30	80.00	3,036.91	22,717.85	2,995.70	3,616.99	240.00	1,620.89	2,013.07	1,908.04	2,819.08	1,863.88	5,310.05	3,569.40	3,568.00	817.00	1,467.50		5,068.69	00'0	288,016.74
Memo/Issue	Additional retainer for Kondratick lawsuit	Consultation/R. Orthodox Church	General - Misc	General - Misc	General Counsel	lliff case	Kondratick v. OCA	Kondratick v. OCA	Kondratick v. OCA	Koumentakos V. Met Herman	Koumentakos V. Met Herman	Legal Agreement for Paul Bodnar	Robert & Elizabeth Kondratick v. OCA	Robert Kondratick v. OCA	SIC	SIC 12/31/06 Financials	Subdivision of Premesis Investigation	To Record Accrued Expenses 2007	Transcriptions	VOID:																							
Name	Sahn, Ward & Baker, PLLC	Vrona, Van Schuyler & Hester CPAs, PLLC	Eaton & Van Winkle LLP	Eaton & Van Winkle tLP	Eaton & Van Winkle LLP	Proskauer Rose LLP	Sahn, Ward & Baker, PLLC	Sahn, Ward & Baker, PLLC	Sahn, Ward & Baker, PLLC	Brault Graham LLC	Brault Graham LLC	Eaton & Van Winkle LLP	Ethridge Quinn McAuliffe Rowan & Hartinge	Genute, Michael J.	Bianco, Thomas J. Esq	Sahn, Ward & Baker, PLLC	Eaton & Van Winkle LLP	Sahn, Ward & Baker, PLLC	Azrael, Julia	Lambrides, Lamos, Moulthrop & Co	Lambrides, Lamos, Moulthrop & Co	Sahn, Ward & Baker, PLLC	Proskauer Rose LLP	Azrael, Julia	Proskauer Rose LLP																		
Check#	8442	8657	9525	9525	8838	8326	8298	8427	8909	6806	9352	9525	8954	8495	8609	9019	9246	9360	9398	9498	9525	8563	8803	8942	9114	9246	9360	9398	9398	9498	9153	9153	9153	9153	9388	9522	9184	9184	9114	84	040908	8247	
Date	02/13/2008	03/18/2008	12/15/2008	12/15/2008	05/20/2008	01/24/2008	01/15/2008	02/13/2008	05/30/2008	08/05/2008	10/22/2008	12/15/2008	06/27/2008	02/29/2008	03/25/2008	06/12/2008	09/18/2008	10/16/2008	11/17/2008	12/15/2008	12/15/2008	03/07/2008	04/18/2008	06/25/2008	08/07/2008	09/18/2008	10/16/2008	11/17/2008	11/17/2008	12/15/2008	06/30/2008	07/02/2008	08/05/2008	08/25/2008	11/17/2008	12/22/2008	06/24/2008	06/30/2008	07/30/2008	01/01/2008	04/09/2008	01/02/2008	

220,016.72

68,000.02

288,016.74

Orthodox Church in America Travel Expenses PCC/AAC

Date	Name	Memo	Debit
01/21/2008	Drillock, David	PCC Meeting	275.00
01/21/2008	Jillions, John A.	PCC Meeting	300.00
01/25/2008	FOS Tours & Travel, Inc.	PCC - M. Jannakos, M. Manzuk, B. Strom	1,151.18
02/04/2008	FOS Tours & Travel, Inc.	M. Manzuk (PCC)	139.00
02/04/2008	FOS Tours & Travel, Inc.	A. Garklavs (PCC)	194.00
02/08/2008	FOS Tours & Travel, Inc.	M. Jannakos (PCC)	257.79
02/21/2008 02/21/2008	FOS Tours & Travel, Inc. FOS Tours & Travel, Inc.	L. Morris (PCC) Jillions (PCC)	498.00 364.00
02/21/2008	FOS Tours & Travel, Inc.	Jillions (PCC)	112.12
02/22/2008	FOS Tours & Travel, Inc.	Manzuk (PCC)	264.00
02/22/2008	FOS Tours & Travel, Inc.	Garklavs (PCC)	155.00
03/05/2008	Willets Management Systems, Inc.	Fr.Mryon (preconcilar comm) 2/28/08	150.00
03/17/2008	Jillions, John A.	PCC Meeting	85.00
04/08/2008	Drillock, David	PCC Meeting	414.97
04/08/2008	Erickson, John	PCC Meeting	44.86
04/08/2008 04/08/2008	Jillions, John A. Meyendorff, Paul	PCC Meeting Consultant to PCC	375.00 50.40
05/29/2008	FOS Tours & Travel, Inc.	Michelle Jannakos	431.00
05/29/2008	FOS Tours & Travel, Inc.	Michelle Jannakos	789.91
05/30/2008	Drillock, David	PCC meeting 5/12/08	414.97
06/03/2008	FOS Tours & Travel, Inc.	Michelle Jannakos	394.00
06/09/2008	FOS Tours & Travel, Inc.	A. Safchuk- Preconciliar	202.00
06/13/2008	Jarmus, Andrew	Expense Reimbursement Town Hall Meeting	117.00
06/16/2008	Drillock, David	6/16/08 Preconciliar Meeting	213.23
06/23/2008	Jannakos, Michelle	PCC Meeting	229.00
06/27/2008	FOS Tours & Travel, Inc.	N. Liolin (PCC)	893.98
06/27/2008 06/27/2008	FOS Tours & Travel, Inc. FOS Tours & Travel, Inc.	M Jannakos (PCC) N. Liolin (PCC)	621.52 1,277.79
06/30/2008	Garklavs, Alexander	Town Hall Meeting	423.11
07/14/2008	Drillock, David	PCC Meeting	483.19
07/14/2008	Erickson, John	PCC Meeting	50.65
07/14/2008	Jillions, John A.	рсс	400.00
07/16/2008	FOS Tours & Travel, Inc.	Garklavs (AAC)	568.00
07/20/2008	Jannakos, Michelle	PCC Meeting	222.19
07/22/2008	FOS Tours & Travel, Inc.	Met Herman (PCC)	414.00
07/22/2008	FOS Tours & Travel, Inc.	Jillions (PCC)	510.26
07/29/2008	Jannakos, Michelle	Pre Conciliar Town Hall	327.65
08/04/2008 08/04/2008	Garklavs, Alexander Garklavs, Alexander	Town Hall Pittsburgh PCC & Town Hall	467.68 1,045.31
08/08/2008	FOS Tours & Travel, Inc.	Jannakos (PCC)	655.00
08/11/2008	Jannakos, Michelle	PCC Meeting	357.58
08/14/2008	Jarmus, Andrew	Orlando Town Hall	335.00
08/14/2008	Jarmus, Andrew	PCC Meeting	189.11
08/22/2008	Coachman, Inc.	PCC	145.00
09/12/2008	Erickson, John	PCC Meeting	52.35
09/15/2008	FOS Tours & Travel, Inc.	Morris (PCC)	464.50
09/15/2008 09/17/2008	FOS Tours & Travel, Inc. Drillock, David	Jarmus & Tosi (AAC) PCC Meeting	328.00 241.59
10/01/2008	Tosi, Eric George	AAC and Metropolitan travel	357.48
10/06/2008	FOS Tours & Travel, Inc.	Ilchuk (PCC)	288.50
10/06/2008	FOS Tours & Travel, Inc.	A Garklavs (PCC)	284.00
10/06/2008	FOS Tours & Travel, Inc.	Tosi (AAC)	253.00
10/06/2008	FOS Tours & Travel, Inc.	Jarmus (AAC)	253.00
10/16/2008	FOS Tours & Travel, Inc.	Jannakos (AAC)	675.00
10/20/2008	Drillock, David	PCC Meeting	375.00
10/20/2008	Morris, Elizabeth	PCC Meeting	76.50
10/28/2008	FOS Tours & Travel, Inc.	Woog (15th AAC, MC)	175.00
10/28/2008 10/29/2008	FOS Tours & Travel, Inc. FOS Tours & Travel, Inc.	Sokolov (AAC) Sulich & Detke (AAC)	254.00 364.60
10/29/2008	Willets Management Systems, Inc.	Synod, PCC	483.73
10/30/2008	FOS Tours & Travel, Inc.	Jannakos (AAC)	541.00
10/30/2008	Tosi, Eric George	AAC travel	519.77
11/17/2008	lichuk, Peter E.	AAC reimbursement	341.14
11/17/2008	Sokolov, Kirill C.	AAC	219.00
11/20/2008	Drillock, David	PCC Meeting	288.46
11/26/2008	Tosi, Eric George	AAC travel	405.98
12/01/2008	Skuby, Eugenia W.	AAC reimbursement	239.42
12/02/2008 12/02/2008	John Maddex Ryder Transportation Service	AAC AAC	1,363.62 1,604.03
12/19/2008	Ryder Transportation Service	AAC	1,386.50
12/30/2008	Skuby, Eugenia W.	AAC reimbursement	496,19
02/08/2008	FOS Tours & Travel, Inc.	M. Manzuk - PCC	248.79
02/13/2008	FOS Tours & Travel, Inc.	Lisa Morris travel to NY for Preconciliar meeting	366.00
03/05/2008	Skuby, Eugenia W.	PCC reimbursement	179.58
03/27/2008	Skuby, Eugenia W.	PCC reimbursement	140.00
06/28/2008	Jannakos, Michelle	PCC Meeting	291.46
07/14/2008	Skuby, Eugenia W.	PCC reimbursement	25.88
07/20/2008 09/23/2008	FOS Tours & Travel, Inc. Skuby, Eugenia W.	Preconciliar Commission PCC reimbursement	224.00 148.79
09/30/2008	Skuby, Eugenia W. Skuby, Eugenia W.	PCC reimbursement	163.07
11/06/2008	Skuby, Eugenia W.	PCC Meeting	178.35

TOTAL: \$31,305.73

Orthodox Church in America Travel Expenses MC

Date	Name	Memo	Debit
02/13/2008	Skordinski, Faith	Metropolitan Council travel	873.19
02/21/2008	FOS Tours & Travel, Inc.	A. Woog (MC)	236.00
03/10/2008	Skordinski, Faith	Metropolitan Council travel reimb.	627.34
05/14/2008	Silk, Eleana S.	MC Reimbursement	89.82
05/27/2008	Safchuk. Gregory	Metropolitian Council Meeting	68.09
06/04/2008	Silk, Eleana S.	SIC/MET TRAVEL	91.82
07/29/2008	Diocese of the South	Holy Synod/MC meeting	643.00
09/22/2008	FOS Tours & Travel, Inc.	Silk (AAC & MC)	413.00
09/30/2008	FOS Tours & Travel, Inc.	Woog (AAC & MC)	727.00

TOTAL: \$3,769.26

Orthodox Church in America Travel Expenses SIC

Date	Name	Memo	Debit
01/21/2008	Peterson, Vincent	SIC Meeting	300.00
01/21/2008	Solodow, Robert	SIC	424.89
02/04/2008	Peterson, Vincent	Reim SIC 1-24 to 1-26-08	458.78
02/04/2008	Reese, John A.	Reim SIC 1-23 to 1-26-08	330.75
02/04/2008	Solodow, Robert	SIC 1/24 - 1/27/08	375.60
02/04/2008	Tkachuk, John	SIC 1-22 to 1-24-08	795.66
02/04/2008	Tkachuk, John	SIC	16.07
03/03/2008	Tkachuk, John	Sic Meeting 28 February-March 1/2008	784.69
03/03/2008	Wilson, Bernard J. CHS-V	Reimb. for SIC travel 11/16/07 - 2/21/08	1,560.16
03/04/2008	Solodow, Robert	Special Investigating Committee meeting	394.19
03/26/2008	Willets Management Systems, Inc.	SIC and Synod	551.60
04/07/2008	Reese, Philip	SIC	360.75
04/07/2008	Solodow, Robert	Reimbursement Travel - SIC	269.50
05/01/2008	Willets Management Systems, Inc.	SIC & Synod	846.70
05/22/2008	Solodow, Robert	SIC Meeting	498.54
05/22/2008	White, Fr. Constantine	SIC Meeting	508.12
05/27/2008	Tkachuk, John	SIC Travel Reimbursement 5/22-24	409.99
06/03/2008	Fester, Joseph Archpriest	SIC	34.00
06/09/2008	FOS Tours & Travel, Inc.	SIC Meeting/J. Fester	564.00
06/13/2008	Peterson, Vincent	SIC Meeting	2,001.59
06/19/2008	Skordinski, Faith	Reimbursement for SIC Meeting	928.29
06/19/2008	Tkachuk, John	June SIC Meeting	1,095.38
06/25/2008	Skordinski, Faith	SIC	432.80
06/25/2008	Solodow, Robert	SIC	712.26
06/25/2008	Willets Management Systems, Inc.	SIC	495.88
06/30/2008		SIC reimbursement for Greg	28.78
07/09/2008	Peterson, Vincent	SIC Meeting	163.02
07/22/2008	Reese, Philip	SIC	1,085.50
07/22/2008	Skordinski, Faith	SIC	686.57
07/22/2008	Solodow, Robert	SIC	328.14
07/22/2008	Tkachuk, John	SIC	672.16
07/29/2008	Peterson, Vincent	SIC Meeting	1,038.52
07/29/2008	Strikis, Steven G	sic	- 572.00
08/04/2008	Wilson, Bernard J. CHS-V	SIC Travel	1,433.98
09/05/2008	Solodow, Robert	SIC	866.18
09/05/2008	Tkachuk, John	SIC	1,001.29
09/10/2008	Wilson, Bernard J. CHS-V	SIC Travel	2,578.11
09/15/2008	Silk, Eleana S.	SIC/MET TRAVEL	106.53
09/30/2008	Willets Management Systems, Inc.	SIC	1,301.96
10/20/2008	Reese, Philip	SIC	726.52
10/20/2008	Skordinski, Faith	SIC	1,672.39
11/19/2008	Skordinski, Faith	SIC	255.76
12/29/2008	Solodow, Robert	SIC	980.16

TOTAL: \$30,647.76

Orthodox Church in America Travel Expenses Synod

		M	Debit
Date	Name Unbala Datas E	Memo	372.00
01/07/2008 01/08/2008	lichuk, Peter E. lichuk, Peter E.	Reimbursement Expenses EZ Pass reimbursement	344.06
01/14/2008	FOS Tours & Travel, Inc.	P. Itchuck, Bishop Antonio Pachecovera	935.68
01/21/2008	Willets Management Systems, Inc.	Synod	2,458,05
02/28/2008	lichuk, Peter E.	Gas Reimbursement 2/14-2/28	374.39
03/14/2008	lichuk, Peter E.	Reimbursement Expenses	245.12
03/24/2008	lichuk, Peler E.	Reimbursement expenses	137.29
04/02/2008	lichuk, Peler E.	Reimbursement expenses	130.90
04/09/2008	lichuk, Peter E.	E-Z Pass 03/07-04/06/08	326.37
04/18/2008	E Z Pass New York	Travel expenses	159.64
04/19/2008	Peterson, Vincent	Reimb. expenses	586.00
04/29/2008	FOS Tours & Travel, Inc.	Eric Tosi Holy Synod	391.75
05/12/2008	llchuk, Peter E.	E-Z Pass Travel	133.45
05/15/2008	Peterson, Vincent	Travel Reimbursement	385.00
05/20/2008	E Z Pass New York	Deposit for new account	501.00
05/26/2008	Willets Management Systems, Inc.	Audit, Synod, PCC	908.88
05/27/2008	FOS Tours & Travel, Inc.	Holy Synod Meeting	1,247.00
05/29/2008	FOS Tours & Travel, Inc.	Bishop Nikon	778.78
06/09/2008	Archpriest Jonah Andrew	Bishops Mtg in Alaska	1,185.00
06/09/2008	FOS Tours & Travel, Inc.	J. Swaiko/P. Ilchuk Bulgarian Travel	767.62 173.15
06/11/2008	lichuk, Peter E.	Metropolitian Travel	
06/18/2008	FOS Tours & Travel, Inc.	Met Herman	1,789.42 389.00
06/27/2008	FOS Tours & Travel, Inc. Priest Mikel Bock	P. Ilchuk Meeting w-Bshps Tikhon and Nathaniel	282.50
06/28/2008 07/01/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	2,522.38
07/07/2008	E Z Pass New York	Travel expenses	206.83
07/31/2008	Monastery of St. John	Palfhausen Travel	850,00
08/04/2008	lichuk, Peter E.	Alaska Travel	500.00
08/21/2008	lichuk, Peter E.	Alaska Trip	266.00
08/22/2008	lichuk, Peter E.	Coachman reimbursement	259.00
08/29/2008	Coachman, Inc.	Synod	90.00
09/04/2008	Peterson, Vincent	Synod Meeting	1,200.00
09/08/2008	Coachman, Inc.	Synod	145.00
09/08/2008	Coachman, Inc.	Synod	114.00
09/15/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	1,458.58
09/19/2008	E Z Pass New York	Travel expenses	171.52
09/22/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	1,260.50
09/22/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	559.56
09/22/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	946.76
09/30/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	441,06
10/06/2008	FOS Tours & Travel, Inc.	lichuk	315.00
10/06/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	782.45
10/15/2008	Peterson, Vincent	Synod Meeting	609.50
10/16/2008	FOS Tours & Travel, Inc.	Royster	698.00
10/16/2008	FOS Tours & Travel, Inc.	Bishop Antonio Pachecovera	775.81
10/28/2008	FOS Tours & Travel, Inc.	Bishop Antonio Pachecovera	651.26
11/03/2008	Ilchuk, Peter E.	Travel Reimbursement for Synod	677.31 525.21
11/17/2008	Swencki, Dennis M.	dinner reimbursement for Archbishop Seraphim Archbishop Seraphim	1,363.84
11/19/2008 11/19/2008	FOS Tours & Travel, Inc. FOS Tours & Travel, Inc.	Ahearn & Met Jonah	1,567.30
11/19/2008	Paffhausen, James	Travel Reimbursement	612.60
11/25/2008	FOS Tours & Travel, Inc.	lichuk	698.00
11/25/2008	FOS Tours & Travel, Inc.	Sokolov	474.50
11/25/2008	FOS Tours & Travel, Inc.	Paffhausen	474.50
11/25/2008	FOS Tours & Travel, Inc.	Sokolov	389.50
11/25/2008	FOS Tours & Travel, Inc.	G. Slevens	320.50
11/25/2008	FOS Tours & Travel, Inc.	Paffhausen	320.00
11/25/2008	Garklavs, Alexander	St Tikhons and St Vlad's w-Met Jonah	149.87
11/26/2008	FOS Tours & Travel, Inc.	Tosi & Ilchuk	1,408.00
11/26/2008	FOS Tours & Travel, Inc.	lichuk	184.50
11/26/2008	FOS Tours & Travel, Inc.	Paffhausen, Stevens, Sulich	1,328.25
11/26/2008	lichuk, Peter E.	enthronement	415.52
11/30/2008	FOS Tours & Travel, Inc.	Sokolov	441.74
11/30/2008	FOS Tours & Travel, Inc.	Paffhausen	90.00
12/02/2008	lichuk, Peter E.	travel reimbursement - metropolitan	270.00
12/03/2008	Willets Management Systems, Inc.	Synod	316.88
12/10/2008	E Z Pass New York	Travel expenses	139.92
12/10/2008	FOS Tours & Travel, Inc.	Archbishop Seraphim	1,525.64
12/10/2008	Itchuk, Peter E.	travel reimbursement	100.00
12/11/2008	FOS Tours & Travel, Inc.	Sakolov	214.00 344.00
12/11/2008	FOS Tours & Travel, Inc.	Paffhausen Stevens	344.00 468.00
12/11/2008	FOS Tours & Travel, Inc. Sokolov, Kirill C.	Travel Reimbursement	152.44
12/15/2008	Ilchuk, Peter E.	travel reimbursement	441.56
12/16/2008 12/17/2008	FOS Tours & Travel, Inc.	Stevens	150,00
12/17/2008	FOS Tours & Travel, Inc.	Paffhausen	548.00
12/17/2008	FOS Tours & Travel, Inc.	llchuk	364.50
12/23/2008	FOS Tours & Travel, Inc.	Bishop Antonio Pachecovera	675.95
12/23/2008	Garklavs, Alexander	Reimbursement Expenses	113.36
12/23/2008	Tosi, Eric George	Travel Reimbursement	34.60
12/28/2008	American Express	Synod & Enthronement	5,932.24
12/29/2008	FOS Tours & Travel, Inc.	Jarmus	169.50
12/29/200B	Garklavs, Alexander	Reimbursement Expenses	345.15
12/29/2008	Linke, Jessica	met enthronement	293.55
12/30/2008	FOS Tours & Travel, Inc.	Paffhausen	1,108.00
12/30/2008	FOS Tours & Travel, Inc.	Paffhausen	214.50
12/30/2008	Willets Management Systems, Inc.	Synod	710.84
12/31/2008	E Z Pass New York	Travel expenses	200.00
		TOTAL	\$56,099,03

TOTAL: \$56,099.03

Orthodox Church In America

Property and Workers Comp Annual Premium Allocation 2008

Premium amount \$ 41,056.04

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\$									
\$ 526.38				526.38	↔		170		Catherine Rep
\$ 526,38				526.38	₩	 1	140		Publications
\$ 526,38				526.38	₩		120		External Affairs
\$ 32,634.04	\$ 3,090.79	\$ 5,130.25	\$ 23,360.25	1,052.75	₩	2	135		Property Support
\$ 526.38				526.38	₩	H	155		Communications
\$ 3,158.25				3,158.25	₩	9	105	· c	Central Administratio
\$ 526.38				526.38	₩	-	130		Medical Ethics
\$ 526.38				526.38	₩	-	150		Holy Synod
\$ 1,052.75				1,052.75	₩	2	115		History
\$ 1,052.75				1,052.75	₩	2	105		Pension
	\$ 3,090.79	\$ 5,130.25	\$ 23,360.25	\$ 9,474,75	\$	Employee#		All Control of the Co	Annual Prem
Totals	Umbrella	Auto	General Liab	Workers Comp	IoW ==				Department

2009 Budgeted

		20	O9 Budgeted Amounts
I Executive Department			
Metropolitan	Salary & housing	\$	47,500.00
	Employer taxes	\$	7,267.50
	Health insurance	\$	6,312.00
	Workers compensation	\$	475.00
	Life insurance	\$	215.00
	Pension	\$	2,850.00
Total compensation & benefits - Metropolitan		\$	64,619.50
Chancellor	Salary & housing	\$	95,000.00
	Employer taxes	\$	14,535.00
	Health insurance	\$	17,544.00
	Workers compensation	\$	950.00
	Life insurance	\$	215.00
	Pension	\$	5,700.00
Total compensation & benefits - Chancellor		\$	133,944.00
Secretary	Salary & housing	\$	95,000.00
Secretary	Employer taxes	\$	14,535.00
	Health insurance	\$	17,544.00
	Workers compensation	\$	950.00
	Life insurance	\$	215.00
	Pension	\$	5,700.00
Total compensation & benefits - Secretary	Pension	\$	133,944.00
Total compensation & benefits - Secretary		Ş	155,944.00
Treasurer	Salary & housing	\$	42,000.00
	Employer taxes	\$	5,737.50
	Health insurance	\$	-
	Workers compensation	\$	420.00
	Life insurance	\$	215.00
	Pension	\$	2,520.00
Total compensation & benefits - Treasurer		\$	50,892.50
Total Executive Department		\$	383,400.00
II Administration Department			
Controller	Salary & housing	\$	75,000.00
	Employer taxes	\$	6,426.00
	Health insurance	\$	-
	Workers compensation	\$	750.00
	Life insurance	\$	215.00
	Pension	\$	4,500.00
Total compensation & benefits - Controller		\$	86,891.00
Administrative Assistant/Accounting Assistance	Salary & housing	\$	45,000.00
	Employer taxes	\$	3,442.50
	Health insurance	\$	6,312.00
	Workers compensation	\$	450.00
	Life insurance	\$	215.00
	Pension	\$	2,700.00
Total compensation & benefits - Admin. Assist/Accountant		\$	58,119.50
Administrative Assistant/Assist to Chancellor	Salary & housing		\$47,000.00
. Camination of Assistance in Contraction	Employer taxes	\$	3,595.50
	Health insurance	\$	6,312.00
		\$	470.00
	Workers compensation		
	Life insurance	\$	215.00
Total compensation & benefits - Admin. Assist/Assist to Chancellor	Pension	\$	2,820.00 60,412.50
Administrative Assistant to Metropolitan	Salary & housing		\$47,000.00

		200	09 Budgeted
			Amounts
	Employer taxes	\$	3,595.50
	Health insurance	\$	6,312.00
	Workers compensation	\$	470.00
	Life insurance	\$	215.00
	Pension	\$	2,820.00
Total compensation & benefits - Admin. Assistant to N	Metropolitan	\$ \$	60,412.50
1st Personal Assistant to Metropolitan	Salary & housing		\$35,000.00
	Employer taxes	\$	2,677.50
	Health insurance	\$	6,312.00
	Workers compensation	\$	470.00
	Life insurance	\$	215.00
	Pension	\$	2,820.00
Total compensation & benefits - 1st Personal Assistant	t to Metropolitan	\$	47,494.50
2nd Personal Assistant to Metropolitan	Salary & housing		\$18,000.00
·	Employer taxes	\$	1,377.00
	Health insurance	\$	6,312.00
	Workers compensation		470.00
	Life insurance	\$ \$	215.00
	Pension	\$	1,080.00
Total compensation & benefits - 2nd Personal Assistar		\$ \$	27,454.00
Matropolitan's Archdoscon	Salary & housing		¢12.000.00
Metropolitan's Archdeacon	, -	<u>^</u>	\$12,000.00
	Employer taxes	\$	918.00
	Health insurance	\$	-
	Workers compensation	\$	120.00
	Life insurance	\$	215.00
Total compensation & benefits - Metropolitan's Archd	Pension eacon	\$ \$	720.00 13,973.00
Total Administration salaries and benefits		\$	354,757.00
Total Administration salaries and benefits		Ÿ	334,737.00
Other Administrative Expenses:		Ċ.	500.00
Bank fees, registration fees		\$	500.00
Office expense		\$	10,000.00
Accounting		\$	65,000.00
Accounting software		\$	1,495.00
Legal		\$	150,000.00
Outside contractors		\$	5,000.00
Food		\$	3,000.00
Travel & meetings - central admin		\$	20,000.00
Travel & meetings - Metropolitan Council		\$	40,000.00
Travel & meetings - Holy Synod		\$	40,000.00
Travel & meetings - Metropolitan Jonah		\$	20,000.00
Holy Synod - charity		\$	25,000.00
Office Supplies		\$	9,000.00
Payroll processing fees		\$	1,500.00
Stipend (Mat. Glagolev)		\$	11,400.00
Computer expense		\$ \$	12,000.00
Mortgage interest		\$	84,000.00
Principal on Honesdale loan		\$	90,000.00
Total other admin. Expenses		\$	587,895.00
Total Administration Department		\$	942,652.00
Property Support Department			
Housekeeping, property maintenance	Salary & housing	\$	45,000.00
	Employer taxes	\$	3,442.50
	Health insurance	\$	17,544.00
	Workers compensation	\$	450.00
	Life insurance	\$	215.00
	Pension	\$	2,700.00
		· · · · · · · · · · · · · · · · · · ·	,

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			20	009 Budgeted Amounts
	Total compensation & benefits - Housekeeping, property main	enance	\$	69,351.50
	Other Property Support Expenses: Insurance		ċ	25,000.00
	Property tax		\$ \$	25,000.00
	Telephone		\$	20,000.00
	Equipment Leasing		\$	12,000.00
	Auto expense		\$	5,000.00
	Equipment rental		\$	500.00
	Janitorial		\$	2,500.00
	Lawn		\$	20,000.00
	Garbage removal		\$	2,000.00
	Repairs		\$	2,500.00
	Equipment repair		\$	2,500.00
	Cable		\$	600.00
	Electricity		\$	14,000.00
	Gas		\$	1,000.00
	Water		\$ \$	1,800.00 20,000.00
	Heating oil DSL		\$ _\$	900.00
	Total Other Property Support Expenses		\$	155,300.00
	Total Other Property Support Expenses		Ş	133,300.00
	Total Property Support Department		\$	224,651.50
IV	Communications Department			
	Dir. Of Ministries and Communications	Salary & housing	\$	95,000.00
		Employer taxes	, \$	14,535.00
		Health insurance	\$	17,544.00
		Workers compensation	\$	950.00
		Life insurance	\$	215.00
		Pension	\$	5,700.00
	Total compensation & benefits - Director of Ministries and Com	nmunications		\$133,944.00
	The Orthodox Church Magazine - Editor	Compensation	\$	47,034.48
	•	Employer taxes	\$	3,598.14
		Health insurance	\$	-
		Workers compensation	\$	450.00
		Life insurance	\$	215.00
		Pension	\$	2,822.07
	Total compensation & benefits - The Orthodox Church - Editor			\$54,119.69
	Communications department - Other Expenses:			
	Contract web master		\$	36,000.00
	Office supplies & postage		\$	5,000.00
	Website hosting and maintenance		\$	15,000.00
	Printing, copying and postage "The Orthodox Church"		\$	50,000.00
	Total Communications Dept. Other Expenses		\$	106,000.00
	Total Communications Department			\$294,063.69
V	External Affairs Department Director of External Affairs	Compensation	¢	34,265.04
	Director of external Arians	Employer taxes	\$ \$	2,621.28
		Health insurance	\$	
		Workers compensation	\$	342.65
		Life insurance	\$	215.00
		Pension	\$	2,055.90
	Total compensation & benefits - Director of External Affairs			\$39,499.87
	Rector of OCA representation church in Moscow	Compensation	\$	26,000.00
	,	Employer taxes	\$	1,989.00
		• •	•	,

			2009 Budgeted
			Amounts
		Health insurance	\$ 6,312.00
		Workers compensation	\$ 260.00
		Life insurance	\$ 215.00
		Pension	\$ 1,560.00
	Total compensation & benefits - Rector of OCA representation churc	ch in Moscow	\$36,336.00
	External Affairs - Other Expenses:		
	Interchurch travel		\$ 10,000.00
	SCOBA		\$ 5,000.00
	Other interchurch organizations		\$ 5,000.00
	Total External Affairs - Other Expenses		\$ 20,000.00
	Total External Affairs Department		\$95,835.87
VI	Archives Department		
	Director of Archives	Compensation	\$ 57,233.52
		Employer taxes	\$ 4,378.36
		Health insurance	\$ 17,544.00
		Workers compensation	\$ 572.34
		Life insurance	\$ 215.00
		Pension	\$ 3,434.01
	Total compensation & benefits - Director of Archives		\$83,377.23
	Total Archives Department		 \$83,377.23
VII	Chaplaincy		
•	Institutional chaplaincy:	Stipend	\$ 6,000.00
	institutional chapitancy.	OCA Credentialing	\$ 1,500.00
		COMISS membership	\$ 1,200.00
		·	1,000.00
		AREB Religious endorsing body	\$
		Office expenses	\$ 500.00 10,200.00
	Office of Military chaplains:	Stipend	\$ 6,000.00
	Office of Wilitary Chapiants.	OCA Representation for military chaplains	\$ 1,200.00
		OCA Representation for VA chaplians	\$ 1,000.00
		NCMAF/ECVAC fair share	\$ 1,800.00
		Office expense	\$ 500.00
			\$ 10,500.00
	Total Chaplaincy		\$ 20,700.00
VIII	Evangelization	Stipend	\$ 6,000.00
		Strategic consultation with Dioc. Ed. Reps.	\$ 3,000.00
		Travel to planting Grant sites (6)	\$ 3,000.00
		Visit to seminaries	\$ 700.00
		Office supplies	\$ 500.00
	Total Evangelization		\$ 13,200.00
IX	Liturgical Music and Translations	Stipend	\$ 6,000.00
		Troparia & kontakia project	\$ 2,300.00
		Texts for liturgical services	\$ 700.00
		Composition/adaptation of music for missions	\$ 1,000.00
		Office expenses	\$ 500.00
	Total Liturgical Music and Translations		\$ 10,500.00
Х	Pastoral Life and Vocational Development	Late vocations stipend	\$ 6,000.00
		National Clergy consultation on Strategic plan	\$ 8,000.00

				2009 Budgeted Amounts
		narian internship stipend narian internship program (partially funded	\$	6,000.00
			\$	11,000.00
			, \$	500.00
	Total Pastoral Life and Vocational Development		\$	31,500.00
ΧI	Christian Education Stipe	end :	\$	6,000.00
	Strat	egica consultation with Dioc. Ed. Reps.	\$	3,000.00
		•	\$	4,000.00
		_	\$	1,000.00
			\$	4,000.00
			\$	400.00
	Total Christian Education		\$ \$	500.00
	Iotal Christian Education		>	18,900.00
XII	Youth and Young Adults Stipe	end :	\$	6,000.00
	Strat		\$	3,000.00
		•	\$	400.00
			\$	1,750.00
		. ,	\$	700.00
			\$ \$	500.00 500.00
	Total Youth and Young Adults		۶ \$	12,850.00
	Total Total and Totalg Addits	•	7	12,830.00
XIII	Christian Service (Diakonia) Stipe	end :	\$	6,000.00
	Strat		\$	3,000.00
			\$	3,000.00
			\$	500.00
			\$	500.00
			\$	500.00
	Total Christian Service	•	\$	13,500.00
XIV	Fellowship of Orthodox Stewards Trav	el :	\$	4,000.00
			\$	6,000.00
	Offic	e expenses	\$	2,000.00
	Total Fellowship of Orthodox Stewards	<u> </u>	\$	12,000.00
χV	Repay 9/11 Fund	:	\$	25,000.00
XVI	Review and develop Policies and Procedures Regarding Sexual Misconduct	:	\$	5,000.00
XVII	Strategic Planning		\$	50,000.00
	Combined total expenses		\$	2,237,130.29
	Approx. total OCA membership			24,857.00
	Total minimum cost per member	<u>:</u>	\$	90.00

THE ORTHODOX CHURCH IN **AMERICA** IN THE TWENTY-FIRST CENTURY

Strategic Planning in the Church requires asking the right questions and seeking the right answers from the perspective of the Gospel:

- Where does the Lord want us to go?
- Where are we now?
- How will we get from "here" to "there"?
- What difficulties and opportunities will we face?
- How will we deal with them?

Core Questions We Will Need to Address:

- How do we function in a 21st Century pluralistic cultural setting?
- How do the parishes, the Dioceses, the Holy Synod, the Metropolitan Council, the AAC, the Bishops and the Metropolitan relate to each other and maintain unity as One Holy Body? What are their individual and joint responsibilities?
- How and where should the ministry and stewardship of the Church be made manifest to be most effective?

The Desired Outcomes are

- a Vision Statement which guides all of our actions
- a clearly defined Canonical set of relationships (parishes, Dioceses, Central Church, Holy Synod, Metropolitan Council, AAC, Bishops, Metropolitan)
- an organizational structure incorporating those relationships
- a financial mechanism to implement that structure
- a Statute reflecting the Vision, relationships, structure and funding
- broad acceptance throughout the Church

The Critical Factors for Success are the Holy Synod's:

- active leadership and oversight
- agreement upon and commitment to an open, inclusive process by which the Strategic Plan will be developed and communicated
- ensuring broad participation from throughout the Church
- patient building of understanding and consensus
- recognition that the pace of learning will be uneven

Also Critical for Success:

- The Holy Synod and Metropolitan Council jointly play a vital role in the strategy process. They:
 - < Set the Agenda and steer the Plan
 - < Serve as bond between Church leadership and people</p>
- The entire Church community must be involved and feel they own the Plan:
 - Hierarchs, Assemblies, Councils, clergy and ministry leaders
 - < All members of the parishes
 - < Benefactors, donors and supporters

A Proposed Methodology

Articulate Vision and Core Values

Design Implementing Goals and Strategies



Create Underlying Culture and Leadership



Build Structure and Processes

Rewrite Statute

Articulate Vision and Core Values

The *Vision* Statement is about what the organization wants to become. It should resonate with all members of the organization and help them feel proud, excited, and part of something much bigger than themselves. It gives shape and direction to the organization's future. *Vision Statements are aspirational*.

Core values manifest in everything the organization does, both internally and externally. An organization may identify access as a primary value; when it plans programs, it thinks first about how to remove barriers and encourage the widest possible participation. Articulating values provides everyone with guidance, with ways of choosing among competing priorities and guidelines.

Design Implementing Goals and Strategies

Goals, or objectives, broadly describe the results of what the organization wants to achieve.

Strategies are specific, measurable actions and directions designed to reach the objectives established. Strategies are fulfilled through creation, continuation, change or elimination of programs and activities.

Create Underlying Culture and Leadership

An organization's *culture* is its "operating system." It guides what people value and how they think, act and feel. It is the sum of the organization's beliefs, values, behaviors and customs.

The *culture* of an organization can be made up of such elements as: hierarchy, loyalty, higher purpose, trust, decision participation, etc. or their opposites. The culture must support or the attainment of the Vision and Values.

For example, an organization whose Values include Christ-centeredness would want to cultivate the cultural norms of Valuing the Individual, Openness, Commitment to a Higher Purpose, etc.

Leadership

Leadership is about getting results. Leaders must know what needs to be done and how to get it done in their culture.

The *Leaders'* skills are:

- articulating and communicating direction
- modeling and rewarding culture-specific behaviors
- mobilizing and aligning resources
- achieving results

Leadership behaviors to be modeled and rewarded are those which follow from the Values and Culture of the organization, and which facilitate the achievement of the Vision. Such behaviors as forthrightness, consensusbuilding and the willingness to make decisions are examples of the cultural and values-driven behaviors of leaders.

Build Structure and Processes

Once clear on what the organization wants to achieve, the values which will guide it and it's strategies for success, it can now design the most efficient and effective *organizational structure* through which it will operate.

It is best to approach this step, as is true for all the steps in the strategic planning process, with a clean slate.

Rather than ask what an existing department or position should do, we ask what tasks must be performed for success, how they can most effectively be combined into functional groups, where those groups should reside (centrally or locally) and how they can then be managed.

Strategic Planning Team Tasks:

- develop and manage the process and timetable within the guidelines set by the Holy Synod and the Metropolitan Council
- facilitate meetings
- oversee schedules and logistics
- develop and implement the communications plan
- coordinate materials

Recommended Next Steps

- Appoint the initial members of the Strategic Planning Committee, to be chaired by a member of the Holy Synod, to develop the Plan steps and timetable, with the goal of presenting the recommended Statute Revisions at the 16th AAC
- Authorize a Strategic Planning Workshop at the next Holy Synod/MC meeting, to provide them with knowledge of the Strategic Planning Process, and then to focus on the Vision and Values